



friendship force
INTERNATIONAL

2019

ANNUAL REPORT

WHAT WE DO



Friendship Force is a nonprofit cultural organization focused on promoting understanding, cultural education and citizen diplomacy through homestay Journeys and personal friendships. Through these exciting personal encounters, strangers become friends – and we know that by experiencing different views, you can discover common ground.



Friendship Force International conducts over 300 programs every year, in over 350 communities throughout more than 50 countries. Our programs bring diverse people together into each other's cultures and homes to share one-of-a-kind experiences not available to regular tourists. When you travel or host with the Friendship Force, you get to know real people by sharing real life. Friendships are formed that often last a lifetime.



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A LETTER FROM THE PRESIDENT & CEO



Dear Friendship Force Members,

2019 marked a pivotal year in redefining our vision for a stronger future. We continue to find ways to 'make a bolder impression,' as highlighted at last year's Friendship Force World

Conference in Boulder, Colorado, applying this theme in our approach to expanding the hosting network, recruiting new members, and creating innovative Journeys. All of this in an effort to begin transforming our mission of building bridges of understanding into a global movement of everyday citizens, united against the devastating effects of ignorance and narrowmindedness. Friendship Force members know all too well, that when we spend time with others, visiting or hosting, our worldview is often immeasurably changed.

Just as our world perspective continues to evolve and expand, so too must our use of effective marketing and technology. This will be our focus going into 2020. None of this happens though, without you. The force behind Friendship Force is clearest when we step back from our individual experiences and look at our collective impact through the hundreds of Journeys happening each year.

Thank you for being a part of the Friendship Force and for adding your story to this movement of peace through friendship.

In friendship, peace and understanding,

Jeremi Snook
CEO & President

日本語

親愛なる会員の皆様へ

2019年は、確固たる未来に向けた指針を再定義する上で極めて重要な年となりました。昨年コロラド州ボルダーで開催された世界大会のハイライト 'make a bolder impression,' 「より大胆な印象を訴えよう」の方策を探り続けています。交流受入ネットワーク拡充拡大・新規会員開拓・革新的な交流プログラム創り等、このテーマに沿ってアプローチしています。

これは全て、何も学ばず狭い世界で過ごすことから抜け出して、相互理解の架橋を築くというFFミッションを、市民の日常運動としてに世界中に拡める努力の一つです。FF会員の皆様はよくご存じのように、FF渡航や、FF受入交流で共に時間を過ごすと、世界の見方が大きく変わることが度々あります。

同時に、私たちの世界展望が進化して、拡大し続けるには、効果的なマーケティングとテクノロジーを活用することも不可欠です。2020年には、ここに焦点を合わせて行きます。これは皆様の支援なしには達成できません。個人旅行を控えて、毎年企画されている何百ものFF交流に参加して下さることが、明らかにFFを支える力となります。

友情、平和、相互理解のために
ジェレミ・スヌーク
最高経営責任者・会長

PORTUGUÊS

Caros membros da Friendship Force,

2019 marcou um ano crucial na redefinição de nossa visão para um futuro mais forte. Continuamos a buscar maneiras de 'causar uma impressão mais ousada', como destacado na Conferência Mundial da Friendship Force do ano passado em Boulder, Colorado, aplicando esse tema em nossa abordagem para expandir a rede de hospedagem, recrutar novos membros e criar Journeys inovadoras. Tudo isso tem por objetivo começar a transformar nossa missão de construir pontes de entendimento em um movimento global de cidadãos comuns, unidos contra os efeitos devastadores da ignorância e da mente fechada. Os membros da Friendship Force sabem muito bem que, quando passamos um tempo com outras pessoas, visitando ou hospedando, nossa visão de mundo é fortemente mudada.

Assim como nossa perspectiva mundial continua a evoluir e expandir, o mesmo deve ocorrer com nosso uso de marketing e tecnologia. Este será o nosso foco em 2020. Nada disso acontece sem você. A força por trás da Friendship Force é mais clara quando observamos nossa contribuição no impacto coletivo através das centenas de Journeys que acontecem a cada ano.

Obrigado por fazer parte da Friendship Force e nos ajudar nesse movimento de paz através da amizade.

Em amizade, paz e compreensão
Jeremi Snook, CEO & President

ESPAÑOL

Mis Queridos Miembros de Friendship Force:

El 2019 fue un año el cual fue esencial redefiniendo nuestra visión para un futuro más sólido. Continuamos encontrando formas de "Causar una impresión más audaz" así como fue remarcado en nuestra "Conferencia Mundial Anual" en Boulder, Colorado, aplicando esta temática en nuestro enfoque para expandir nuestra red de hospedaje, reclutando nuevos miembros, y creando viajes innovadores. Todo lo anterior en torno a hacer un esfuerzo para empezar a transformar nuestra misión de construir puentes de entendimiento a un movimiento global de ciudadanos cotidianos, unidos para luchar en contra de los efectos devastadores de la ignorancia y de mentes estrechas. Todos los miembros de Friendship Force sabemos bien que, al convivir con otras personas, ya sea visitando u hospedando, nuestra visión cambia sin medida.

Así como la perspectiva de nuestro mundo evoluciona y se expande continuamente, también nuestro uso efectivo de marketing y tecnología. Este será nuestro mayor enfoque en este 2020. Nada de esto puede ser realizado, por supuesto, sin ustedes. La fuerza detrás de Friendship Force es más clara cuando damos un paso atrás de nuestras experiencias como individuos y nos enfocamos más en el impacto colectivo a través de cientos de viajes que acontecen cada año.

Gracias por ser parte de Friendship Force y por añadir tu historia a este movimiento de paz a través de la amistad.

En amistad, paz y entendimiento,
Jeremi Snook, CEO & Presidente

FRANÇAIS

Chers membres de Friendship Force,

2019 a été une année charnière pour redéfinir notre vision d'un avenir plus fort. Nous continuons à trouver des moyens de "laisser une forte impression - Make a Boulder impression", comme cela a été mis en avant lors de la Conférence Internationale Friendship Force qui a eu lieu à Boulder, au Colorado. Ce thème s'applique également à notre approche pour développer notre réseau, recruter de nouveaux membres et créer des séjours innovants.

Tout cela soutient un effort global pour commencer à transformer notre mission d'échange interculturel en un mouvement mondial de citoyens ordinaires, tous unis contre les effets dévastateurs de l'ignorance et de l'étroitesse d'esprit. Les membres de Friendship Force ne savent que trop bien que, lorsque nous passons du temps avec ceux qui nous accueillent ou nous visitent, notre vision du monde en ressort souvent changée d'une façon incommensurable.

Alors que notre perspective mondiale continue d'évoluer, il en va de même de notre utilisation des outils de marketing et de efficaces. Ce sera notre objectif pour 2020. Cependant, rien de tout cela ne se produira sans vous. L'importance de Friendship Force est plus évidente lorsque nous prenons du recul par rapport à nos expériences individuelles, et que nous examinons l'impact des centaines de séjours qui ont lieu chaque année.

Merci de faire partie de Friendship Force et de contribuer à ce mouvement de paix en offrant votre amitié.

Avec mes sentiments d'amitié, de paix et de compréhension,
Jeremi Snook, CEO & President

DEUTSCH

Liebe Friendship Force-Mitglieder,

2019 war ein entscheidendes Jahr für die Neudeinition unserer Vision für eine stärkere Zukunft. Wir fahren fort, Wege zu finden „eine mutige und kühne Wirkung zu entfalten“, wie es auf der letztjährigen Weltkonferenz in Boulder, Colorado hervorgehoben wurde. Wir wollen dieses Leitmotiv in unsere Pläne zur Erweiterung des Hosting-Netzwerkes und der Gewinnung neuer Mitglieder einfügen und neue innovative Reisen kreieren. All dies tun wir in dem Bestreben, unsere Mission, Brücken gegenseitigen Verständnisses zu bauen, in eine globale Bewegung von jedermann umzuwandeln, vereint im Kampf gegen die verheerenden Auswirkungen von Ignoranz und Engstirnigkeit. Mitglieder von Friendship Force wissen nur zu gut, dass unser Weltbild sich oft erheblich verändert, wenn wir als Reisende oder als Gastgeber Zeit mit anderen verbringen.

So wie sich unsere Welelperspektive weiterentwickelt und erweitert, muss es auch unser Einsatz von effektivem Marketing und Technologie tun. Dies wird unser Fokus für 2020 sein. Aber alles das kann nicht ohne dich geschehen. Die Kraft hinter Friendship Force ist am deutlichsten, wenn wir von unseren individuellen Erfahrungen Abstand nehmen und auf unsere kollektive Wirkung schauen, die ausgelöst wird durch die Hunderte von Reisen, die jedes Jahr stattfinden.

Vielen Dank, dass ihr ein Teil von Friendship Force seid und dafür, dass ihr euren Teil zu dieser Bewegung von Frieden durch Freundschaft beigetragen habt.

Im Namen von Freundschaft, Frieden und gegenseitigem Verständnis
Jeremi Snook, CEO & Präsident

РУССКИЙ ЯЗЫК

Уважаемые члены Клуба Сил дружбы!

2019 год стал переломным для пересмотра нашего видения будущего. Мы продолжаем находить новые способы «привнести более сильное впечатление», как подчеркивалось на прошлогодней Всемирной конференции Силы Дружбы в Болдере, штат Колорадо, увеличивая количество встречающих семей, привлекая новых участников и планируя новые интересные поездки. Все это мы делаем для осуществления нашей миссии «строить мосты дружбы и взаимопонимания, независимо от различий в языке, культуре и обычаях». Члены клуба Силы Дружбы хорошо знают, что когда мы встречаем или сами посещаем другие клубы, и проводим время с разными людьми из наших клубов, наше мировоззрение кардинально меняется.

В связи с развитием мировой перспективы развиваться и расширяться, так же необходимо развитие более эффективного маркетинга и технологий. Это наша цель в 2020 году. Но без вас ничего этого не произойдет. Сила клуба Силы Дружбы наиболее очевидна, когда мы отступаем от нашего индивидуального опыта и смотрим на наше коллективное влияние через сотни Путешествий, происходящих каждый год.

Спасибо за то, что вы являетесь частью клуба Силы Дружбы и за то, что вы добавили свою историю в это движение мира через дружбу.

С пожеланием мира, дружбы и понимания
Генеральный директор и президент Силы Дружбы
Джереми Снук

A LETTER FROM THE BOARD

Our board of directors is a group of committed and skilled Friendship Force members, dedicated to the success and progress of the organization – and our family of clubs around the world – for today and for the future.

We are a small group of directors, having reduced our numbers to keep board costs even lower. At the same time, we are an active group, dedicated to the governance of FFI. We are also responsible for the provision of funds which enables our administration to operate at an appropriate level and to ensure stability and sustainability now and into the future. Much of our effort is concentrated on developing strategic plans to support this work.

I would like you to be assured that our organization is in the hands of an exceptional CEO. He, along with a fine group of talented and committed staff members, demonstrates the professionalism and leadership that one might expect of a much bigger organization.

It has been my great privilege to serve as chair to the International Board of Directors of FFI during this last year and to be a part of a contemporary foundation for a most successful future.

Please take the time to look at the website www.friendshipforce.org to familiarize yourself with your Board of Directors and see who works on your behalf to oversee the conduct of our FFI business. Should you meet any of us, at a conference, or on a journey, please take the time to approach us and chat – we are always interested in what you have to say.

Bobbie Mulholland,
FF Adelaide, Australia
2020 FFI Board Chair




Bobbie Mulholland

Bobbie Mulholland
2020 Board Chair



Jyotsna Custead, Chair
Saskatoon, Canada

Bobbie Mulholland, Vice-Chair
Adelaide, Australia

James Permano, Treasurer
Houston, Texas, USA

Christiane Beaupré, Secretary
Montréal, Canada

Birgit Wagner
Varel, Germany

Chuck Goldfarb
Washington DC, USA

Hiro Onishi
Nara, Japan

Krisztina Balogh
Székesfehérvár, Hungary

Lyn Hargreave
Kalamazoo, Michigan

Marilyn Peterson
Mid-Willamette Valley, Oregon, USA

Therese Vilovar,
Guadeloupe

Heather Hestley
Ex Officio, Corporate Attorney

BY THE NUMBERS



51
COUNTRIES WITH
FRIENDSHIP FORCE CLUBS



339
TOTAL JOURNEYS IN 2019
OF THOSE...



213
CLUB TO CLUB JOURNEYS



28
GLOBAL JOURNEYS



85
DOMESTIC AND INTER-EUROPEAN JOURNEYS AND
CRUISES



13
OPEN WORLD LEADERSHIP
PROGRAM JOURNEYS



In 2019, there were...

13

FFI-Open World
programs with

13

host clubs,
welcoming

80

delegates and
facilitators from

4

countries.

Program themes included:

Sports Disability Programs,
Infrastructure Development,
Healthcare and Higher
Education Policy Making,
Journalism, and Public Policy

2019 COMPLETE LIST OF CLUBS

2019 HIGHLIGHTS



JANUARY

Jeremi Snook and James Permana lead Journey to Indonesia

African Regional Conference held in Cairo, Egypt

FEBRUARY

Festival at Sea Cruise to South America

MARCH

"Frozen Beauty of Lake Baikal"
Journey to Siberia takes place with ambassadors from Australia, UK, and the USA home-hosted by FF Krasnogorsk and FF Ulan-Ude

APRIL

Themed Journey "Discover the National Parks of Utah" introduces ambassadors to the best of the west.

MAY

Members from FF Iowa take week-long trip to Kosovo to meet with key community leaders and establish a new hosting group of young professionals

JUNE

Annual "Global Youth Journey" takes place in Hiroshima and Musashino Meguro, Japan

JULY

First Friendship Force International World Conference held on a college campus: University of Colorado at Boulder

AUGUST

Global Journey "Hiking in the Swiss Alps" was both highly successful and highly demanding, with a five-day trek on the "Four Headwater Trail" through the Swiss Alps with home-hosting before and after

SEPTEMBER

13 FF members complete a volunteer Journey with Habitat for Humanity, building a home in Romania (organized by FF Florida Suncoast)

In-person Brazilian clubs presidents' meeting in Brasilia

OCTOBER

FF Berlin hosts Global Journey "Castles and Gardens in and around Berlin" drawing in nearly 200 inquiries with only 11 spots available.

NOVEMBER

International Board of Directors hold meeting in Orlando, Florida, USA

DECEMBER

FFI represented at the Open World Leadership Center's Grantee meeting in Washington DC



2019 FFI WORLD CONFERENCE BOULDER, COLORADO



With the majestic Flatiron mountain range as a scenic backdrop, 432 delegates from 23 countries participated in Friendship Force's 41st World Conference, held on the campus of the University of Colorado in Boulder from July 23 to 26, 2019.

"This week will be full of opportunities to participate in activities, socialize, and learn. Our hope is that you will return home with a feeling of revitalization."

- Sue Palmer, Rocky Mountain Region Field Representative



2019 WAYNE SMITH MEDAL RECIPIENTS



Carole Corkern
FF Baton Rouge, Louisiana

Bob Duncan
FF Baton Rouge, Louisiana

Nominate a member of your club today on the Friendship Force website!



Mary Warwick
FF Northern Illinois

The Wayne Smith Medal, a tribute to the memory of Friendship Force founder, Wayne Smith, recognizes those who have shown exceptional leadership in advancing the Friendship Force mission in their communities.

2019 CLUB ANNIVERSARIES



5 YEARS

- Greater Taipei
- OLLI at FSU - Tallahassee
- Sao Luis
- Victoria and Vancouver Island

10 YEARS

- Salothurn

15 YEARS

- Belgian Coast
- Fortaleza
- Iringa
- Mundo Maya de Tuxtla Gutierrez
- Nor Peru
- North Bay

20 YEARS

- Leicestershire
- Turrialba

25 YEARS

- Alajuela
- Brussels
- Lake Hartwell - GA
- Lethbridge
- Piracicaba
- Santa Barbara
- Trujillo
- Yogyakarta

30 YEARS

- Tamworth
- Sunshine Coast
- Rhinehessen
- Western Tokyo
- Aichi
- Mie
- Rio de Janeiro
- Horowhenua
- Tauranga Western Bay of Plenty
- Sarasota
- Greater Milwaukee
- Reno-Tahoe
- Wairarapa

40 YEARS

- Hamburg e.V.
- Dayton
- Greater Omaha
- Missouri-St. Louis
- Charleston West Virginia
- Connecticut
- National Capital Area
- Southern New Jersey
- New Mexico
- Las Vegas

FINANCIAL REPORT

Friendship Force International relies on fees generated through various types of Journeys to sustain the work of its mission. With the support of a small staff, many of whom are strategically located around the world, and your participation in Journeys, we work together toward realizing a world of peace created through simple acts of friendship. While the basic operations of Friendship Force are covered through fees, steps toward modernizing our program infrastructure and enhancing our programs only happen through the generosity of our donors and the tens of thousands of volunteer hours that go into developing and fulfilling Journeys and governing clubs each year. Thank you!

FINANCIAL INFORMATION	
Fiscal Year 2019 (1/1/2019 - 12/31/2019)	
Net Assets:	\$424,580
Operating Revenues & Gains	
Journey Participation Fees	\$944,002
Membership Fees	\$174,814
Annual Fund Contributions	\$ 14,927
Grants	\$ 69,100
Investment Income & Other*	\$ 94,330
Total	\$1,297,173
Contributions	
Annual Fund	\$17,023
Scholarships	\$ 5,752
Leadership Development	\$ 1,000
Translation Services	\$16,581
Total	\$40.356
Operating Expenses	
Program Services	\$815,758
Supporting Services	\$321,129
Total	\$1,136,887

* website, database and travel insurance

WHY WE GIVE



Dave & Pat Meyer
FF Northern Illinois

"Friendship Force embodies our hope for peace and friendship, both at home and worldwide. We can't imagine a world without such hope. Therefore, we give as generously as we can to FFI, and have included it in our estate planning."



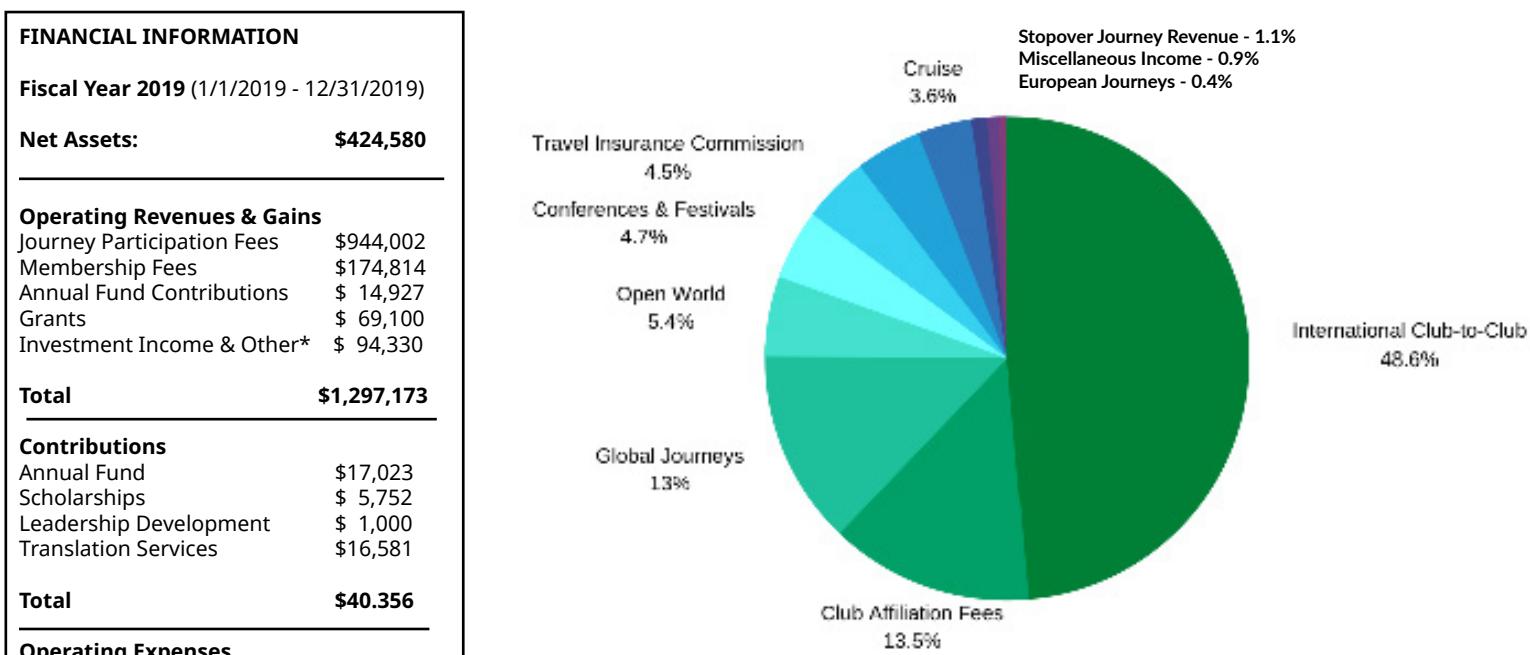
The Wayne Smith Legacy Circle is the planned giving fund established in honor of the organization's founder, Dr. Wayne Smith. Planned giving involves integrating a donor's charitable gift into his or her overall financial, tax, and estate planning objectives.



The Friendship Force Annual Fund is the general fund of Friendship Force International. Donations received go to support our current network through designated programs and initiatives. It also provides a way to give to FFI on an ongoing basis - once a year, once a quarter, or once a month.

The complete audited financial statements for Friendship Force International for the 2019 fiscal year and for previous years may be obtained online at friendshipforce.org/who-we-are/governance or by contacting +1 404-522-9490 or Friendship Force International, 400 West Peachtree Street NW, Suite 4-980, Atlanta, GA, 30308, USA

INDIVIDUAL & CLUB DONORS



NOTE: GAAP (Generally Accepted Accounting Principles) now requires Friendship Force International to expense accrued liabilities, previously unstated, that impacted 2019 expenses.

Alden Wright
Amazon Smile Foundation
Amy Lepon
Andrew Bowen
Anita Knight
Barbara Blakistone
Barbara Fickes
Betty Deangelis
Betty Oldanie
Bob Duncan
Bonny Yamashita
Brenda Eaden
Carolee Lawrence
Catherine Dopp
Catherine Trapp
Cathie Flanigan & Bill Kowalik
Charles C. Johnson
Charles Goldfarb
Charles Johnson
Charles Terry
Cheryl Kinberger
Cheryle Phelps
Christiane Beaupre
Chris Cochran
Christiane Beaupré
Christine Heckel-Oliver
Christine Michalek
Colin Ridge
Constance DuBois
Cynthia Williams
Dale Moore
Daniel Hunsberger
David and Patricia Meyer
David Bentzin
David Gustavson
Diane Briscoe
Dunwoody Woman's Club
Edward Perez
Eleanor Finlay
Elisabeth Fisher
Elizabeth Allen
Elizabeth Cuckow
Ellen Brazauskas
Felisa Anthony
Friendship Force Niagara
Fidelity Charitable
Friendship Force Australia
Friendship Force Big Canoe/
North Georgia
Friendship Force Birmingham
Friendship Force Dayton
Friendship Force Denver
Friendship Force Georgetown
Friendship Force Greater Atlanta
Friendship Force Greater Denver
Friendship Force Greater Milwaukee
Friendship Force Ottawa
Friendship Force Sacramento
Friendship Force Sarasota
Friendship Force Western North Carolina
Friendship Force Whidbey Island
Gary Drescher
Gary Toffelmire
Gene Dewey
Gerry Pollatos
Ginger Carey
Heather Oliver
Hiroshi Onishi
Ina Bornheim
Jackie Agdern
Jacqueline Schoonheim
James Permania
Jan Vivanco
Janet Roop
Janette House
Jannette Daley
Jefferson County School District
Jeremi Snook
Jerri Nelson
Joanne Smyrski
John Eames
Jon Wagner
Joy Huntington
Judith Greenberg
Judith Stratton
Judith Wright
Karen Clemens
Kathleen Evans
Kathleen Hart
Kathy Herring
Kazuhiko Sasaki
Keith Herbig
Krisztina Balogh
Lauren Beaudry
Lawrence Lavenberg
Leo Adams ELA Department
Linda Traue
Lisa Denhartog
Lise Skofronick
Lynette Hargreave
Marian Ennis
Marilyn Garner
Marilyn Peterson
Mark Weber
Nathan Wood
Pacita Paz Corrales Zabala
Pamela Sackett
Patrice Engelbrecht
Patricia Gomez
Patti M Marraro
Paula Wirka
Ramona M. McGee
Raymond E Kiszely
Rita Powell
Robert Mitchell
Roberta Brabec
Robyn Grist
Ruth Shaw
Ryoko Yagami
Sandra Kaiser
Shannon Fish
Sharon Jackson
Sharon Pirart
Sharon Robinson
Sherry Wileman
Shirley Koob
Stephen Flewelling
Stephen Hample
Susan Moyer
Susan Spurlin
Suzanne Spivey
Teresa Wilkin
Thomas McGarry
Tito Yared Kilale
Tracy Harrell
Veronica Artus
Wendy Horacek
Wendy Leader
William Kowalik
Yongjoo Cho

Thank you for your support to build bridges of understanding around the world!

COMPLETE LIST - 2019 JOURNEYS

JANUARY

15424 African Regional Conference 2019
 15003 Global - Discover Indonesia with Jeremi Snook
 15475 Quad Cities, USA to The Villages, USA

FEBRUARY

15444 Santa Barbara, USA to Tucson-Southern Arizona, USA
 15434 Brussels to Recife and Brasilia
 15461 Open World: Ukraine Legislators - Budget Issues/Appropriations to Atlanta, GA
 15462 Open World: Georgia Health Care Policy Making to Memphis
 15460 Open World: Ukraine Legislators - IDP Support to Lincoln, NE
 15336 Kempsey, Australia to Albany, Australia
 15415 Long Island, USA to Florida Suncoast, USA
 14381 2019 Festival at Sea to South America
 15324 Brisbane, Australia to Southern Sydney, Australia
 15037 Derbyshire, United Kingdom to Wellington and South Taranaki, New Zealand
 15004 Global - Winter Journey to Haliburton Highlands, Canada "Fun in the Snow!"
 15005 Central Coast to Southwest Florida and Tucson- Southern Arizona and Quad Cities and Niagara and Chicago
 15006 Perth, Australia to Alajuela, Costa Rica and Mundo Maya de Tuxtla Gutierrez and Sarasota, USA
 15007 Manitoba, Canada to Lamphun, Thailand
 15008 Niagara, Canada to San Antonio, USA
 15014 Global - Explore Farming in New Zealand
 15017 Bundaberg to Thames Coromandel and Taupo, New Zealand
 15024 Winnipeg, Canada to San Jose, Costa Rica
 15056 Haliburton Highlands, Canada to Nelson and Southland, New Zealand and Mount Gambier, Australia
 15473 Seattle-Tacoma, USA to Napa-Sonoma, USA
 15218 West Alajuela, Costa Rica to Nashik Riverside, India and Nepal

APRIL

15027 Varel, Germany to Greater Taipei, Taiwan and Osaka and Saitama, Japan
 15030 Cape Town, South Africa to Tokyo and Mie, Japan
 15105 Greater Olympia, USA to Taipei and Taichung, Taiwan
 15039 Dallas, USA to Cape of Good Hope, South Africa
 15040 Kansas, USA to Tauranga Western Bay of Plenty, New Zealand
 15041 Bogota, Colombia to Cairo, Egypt
 15000 Saskatoon, Canada to Honolulu, USA
 15002 Manchester, United Kingdom to West Alajuela, Costa Rica and Nor Peru, Peru
 15010 Sacramento, USA to Tuxtla-Gutierrez and Xalapa, Mexico
 15015 Adelaide, Australia to Aichi, Japan, Hamilton and Waikato and New Plymouth, New Zealand
 15016 Salisbury and Northern Districts, Australia to Ehime, Japan
 15019 Tweed Valley, Australia to Nashik Riverside, India and Nepal
 15021 Edmonton, Canada to Kumamoto, Japan
 15023 Quebec Region, Canada to Kapiti Coast and New Plymouth, New Zealand and Noumea, New Caledonia
 15025 San Jose, Costa Rica to Sydney, Australia and Christchurch and Marlborough, New Zealand
 15052 Brandon and Area, Canada to Bundaberg and Blue Mountains, Australia
 15266 All Australia to Murray Bridge, Australia
 15298 Dayton, USA to Itanhaem and Ribeirao Preto, Brazil

MARCH

15314 Frozen Beauty in Lake Baikal (Ulan-Ude), Moscow (Krasnogorsk) and St. Petersburg, Russia
 15463 Open World: Russia Media/Journalism to Dover, NH
 15464 Open World: Russia Parliamentary Journalism to Madison, WI
 15466 Open World: Ukraine Anti-Narcotics to the Villages, FL
 15454 Sao Jose do Rio Preto, Brazil to Salvador-Bahia, Brazil
 15195 Cornwall, United Kingdom to Hobart and Sunshine Coast, Australia

15079	Kempsey, Australia to County Durham, United Kingdom and Hannover, Germany	15132	Cedar Rapids-Iowa City, USA to Ribeirao Preto and Salvador-Bahia, Brazil	15340	Mount Barker, Australia to Mount Gambier, Australia
15080	Sunshine Coast, Australia to Austin and New Mexico, USA	15134	Fort Worth, USA to Greater Hamilton and Burlington, Canada	15348	Perth, Australia to Melbourne, Australia
15083	Lethbridge, Canada to Moscow and Veliky Novgorod, Russia	15140	Global Youth Journey to Hiroshima, Musashino Meguro, Japan	15426	Piracicaba, Brazil to Western Kentucky and Greater Cincinnati, USA
15084	Stratford - St. Mary's Canada to Lübeck and Metropole Ruhr, Germany	15142	Montreal, Canada to Freiburg, Germany	15442	Niigata, Japan to Hannover, Germany
15085	Bavaria Nürnberg-Erlangen e.V., Germany to West Alajuela, Costa Rica	15149	Nagasaki, Japan to Leicestershire, United Kingdom	15193	Greater Taipei, Taiwan to Moscow and Ulan-Ude, Russia
15088	Fukuoka, Japan to Kansas and Pikes Peak Region, USA	15172	The Villages to Medicine Hat and Calgary Region	15141	Western North Carolina to Medicine Hat
15093	New Plymouth, New Zealand to Cairns and North Moreton, Australia	19029	Wellington, New Zealand to Wairarapa, New Zealand	15154	Southern Sydney, Australia to Edmonton and Area and Manitoba and Greater Harrisburg
15096	Solothurn, Switzerland to Cape Town, South Africa	19025	San Francisco Bay Area, USA to Long Island, USA	15155	Curitiba, Brazil to Nairobi, Kenya
15101	Greater Des Moines, USA to Ottawa, Canada	19014	San Antonio and Tucson-Southern Arizona, USA to Niagara, Canada	15163	Hamburg, Germany to Riga, Latvia
15103	Oklahoma, USA to Berlin, Germany and Riga, Latvia	15201	New Mexico, USA to Toronto, Canada and New Hampshire Seacoast, USA	15167	Rheinhessen, Germany to Greater Kiev, Ukraine
15104	Sacramento to Toronto and Montreal	15221	Vogtland, Germany to Winnipeg, Canada	15169	San Francisco Bay Area, USA to Moscow, Russia
15106	National Capital Area, USA to Hamburg e.V., Germany	15430	Greater Harrisburg, USA to Greater Olympia, USA	15170	Shelby, USA to Lethbridge, Canada
15116	Canadian Capital Region, Canada to Tarapoto, Peru	15136	Lower Columbia, USA to Belgian Coast, Belgium	15171	Global - Journey Discover Siberia (Ulan-Ude) and Mongolia
15136	Lower Columbia, USA to Belgian Coast, Belgium	15136	JULY	15316	Hiking in the Swiss Alps
15150	Western Tokyo, Japan to Perth, Australia	15286	Hamilton and Waikato, New Zealand to Malang, Yogyakarta, Jakarta, Indonesia	19028	Central North Carolina, USA to Greater Lansing, USA
15152	Hsinchu, Taiwan to Limburg, Belgium	15152	Medicine Hat, Canada to Wisconsin-Madison and Greater Harrisburg, USA		
15033	Koriyama, Japan to Napa-Sonoma, USA	15294	Rocket City Celebration of 50th Anniversary of Apollo 11 Lunar Landing Mission		
15310	Raleigh, USA to Memphis, USA	15389	Florianopolis, Brazil to Schwerin, Germany and Guzelbahce, Turkey		
15212	Florianopolis, Brazil to Schwerin, Germany and Guzelbahce, Turkey	15223	Shizuoka, Japan to Pecs, Hungary		
15223	Shizuoka, Japan to Pecs, Hungary	15296	San Diego County, USA to Nagasaki, Nara and Mt. Fuji Yamanashi, Japan		
15296	San Diego County, USA to Nagasaki, Nara and Mt. Fuji Yamanashi, Japan	15382	All New Zealand to Flathead Valley and Cedar Rapids-Iowa City, USA		
15382	All New Zealand to Flathead Valley and Cedar Rapids-Iowa City, USA	15404	Dayton, USA to Greater Denver, USA		
15155	Hamilton and Waikato, New Zealand to Malang, Yogyakarta, Jakarta, Indonesia	15334	Hobart, Australia to Bundaberg, Australia		
15156	Medicine Hat, Canada to Wisconsin-Madison and Greater Harrisburg, USA	15029	Moscow, Russia to San Diego County and Santa Barbara, USA		
15275	Rocket City Celebration of 50th Anniversary of Apollo 11 Lunar Landing Mission	15117	Ottawa, Canada to Mongolia and Ulan-Ude, Russia		
15446	Hamilton and Waikato, New Zealand to Malang, Yogyakarta, Jakarta, Indonesia	15124	Tauranga-Western Bay of Plenty, New Zealand to Tweed Valley and Central Coast, Australia		
15362	Medicine Hat, Canada to Wisconsin-Madison and Greater Harrisburg, USA	19022	All Brazil to Nova Lima, Brazil		
15275	Rocket City Celebration of 50th Anniversary of Apollo 11 Lunar Landing Mission	15137	OLLI at FSU, United States to Campinas and Belo Horizonte, Brazil		
15479	Hamilton and Waikato, New Zealand to Malang, Yogyakarta, Jakarta, Indonesia	15458	Krems, Austria to Seattle- Tacoma and Columbia Cascade, USA		
15275	Medicine Hat, Canada to Wisconsin-Madison and Greater Harrisburg, USA	19012	Edmonton and Area, Canada to Oregon's Mid-Willamette Valley, USA		
15418	Rocket City Celebration of 50th Anniversary of Apollo 11 Lunar Landing Mission	15330	Central Coast, Australia to Adelaide, Australia		
15320	Hamilton and Waikato, New Zealand to Malang, Yogyakarta, Jakarta, Indonesia	15344	Newcastle, Australia to Sunshine Coast, Australia		
19030	Medicine Hat, Canada to Wisconsin-Madison and Greater Harrisburg, USA	15148	English Language Learning - Ehime, Japan to Greater Milwaukee and Northern Illinois, USA		
19038	Rocket City Celebration of 50th Anniversary of Apollo 11 Lunar Landing Mission	15153	Bursa, Turkey to Cornwall, United Kingdom		
15418	Hamilton and Waikato, New Zealand to Malang, Yogyakarta, Jakarta, Indonesia	15086	Guzelbahce, Turkey to Saratov, Russia		
15320	Medicine Hat, Canada to Wisconsin-Madison and Greater Harrisburg, USA	15089	Berlin, Germany to Solothurn, Switzerland		
19037	Rocket City Celebration of 50th Anniversary of Apollo 11 Lunar Landing Mission	15468	Open World: Ukraine Infrastructure Development to Greater Milwaukee		
14282	Hamilton and Waikato, New Zealand to Malang, Yogyakarta, Jakarta, Indonesia	19022	All Brazil to Nova Lima, Brazil		
19030	Medicine Hat, Canada to Wisconsin-Madison and Greater Harrisburg, USA	15137	OLLI at FSU, United States to Campinas and Belo Horizonte, Brazil		
19038	Rocket City Celebration of 50th Anniversary of Apollo 11 Lunar Landing Mission	15458	Isle of Wight, UK to Netherlands East, Netherlands		
15418	Hamilton and Waikato, New Zealand to Malang, Yogyakarta, Jakarta, Indonesia	19012	Krems, Austria to Seattle- Tacoma and Columbia Cascade, USA		
15320	Medicine Hat, Canada to Wisconsin-Madison and Greater Harrisburg, USA	15330	Edmonton and Area, Canada to Oregon's Mid-Willamette Valley, USA		
19037	Rocket City Celebration of 50th Anniversary of Apollo 11 Lunar Landing Mission	15344	Central Coast, Australia to Adelaide, Australia		
19016	Hamilton and Waikato, New Zealand to Malang, Yogyakarta, Jakarta, Indonesia	15148	English Language Learning - Ehime, Japan to Greater Milwaukee and Northern Illinois, USA		
15346	Medicine Hat, Canada to Wisconsin-Madison and Greater Harrisburg, USA	15086	Guzelbahce, Turkey to Saratov, Russia		
14392	Rocket City Celebration of 50th Anniversary of Apollo 11 Lunar Landing Mission	15089	Berlin, Germany to Solothurn, Switzerland		
15376	Hamilton and Waikato, New Zealand to Malang, Yogyakarta, Jakarta, Indonesia	15108	Open World: Ukraine Infrastructure Development to Greater Milwaukee		
19039	Medicine Hat, Canada to Wisconsin-Madison and Greater Harrisburg, USA	15108	All Brazil to Nova Lima, Brazil		
19031	Rocket City Celebration of 50th Anniversary of Apollo 11 Lunar Landing Mission	15109	Isle of Wight, UK to Netherlands East, Netherlands		
19036	Hamilton and Waikato, New Zealand to Malang, Yogyakarta, Jakarta, Indonesia	15110	Brisbane, Australia to Western Colorado and Reno-Tahoe, USA		
19036	Medicine Hat, Canada to Wisconsin-Madison and Greater Harrisburg, USA	15110	Gold Coast, Australia to Saskatoon and Winnipeg, Canada and Chicago, USA		
15174	Rocket City Celebration of 50th Anniversary of Apollo 11 Lunar Landing Mission	15112	Blue Mountains, Australia to Toulouse, France and Bristol, England		
15174	Hamilton and Waikato, New Zealand to Malang, Yogyakarta, Jakarta, Indonesia	15112	Blue Mountains, Australia to Toulouse, France and Bristol, England		
15176	Medicine Hat, Canada to Wisconsin-Madison and Greater Harrisburg, USA	15118	La Serena and Santiago, Chile to Tottori and Tokyo, Japan		
15176	Rocket City Celebration of 50th Anniversary of Apollo 11 Lunar Landing Mission	15119	Turrialba, Costa Rica to Manchester and Isle of Wight, UK		
15177	Hamilton and Waikato, New Zealand to Malang, Yogyakarta, Jakarta, Indonesia	15120	Hamburg, Germany to Lethbridge and Edmonton and Area, Canada		
15177	Medicine Hat, Canada to Wisconsin-Madison and Greater Harrisburg, USA	15121	Gold Coast, Australia to Saskatoon and Winnipeg, Canada and Chicago, USA		
15177	Rocket City Celebration of 50th Anniversary of Apollo 11 Lunar Landing Mission	15122	Blue Mountains, Australia to Toulouse, France and Bristol, England		
15177	Hamilton and Waikato, New Zealand to Malang, Yogyakarta, Jakarta, Indonesia	15123	Hamburg, Germany to Lethbridge and Edmonton and Area, Canada		
15177	Medicine Hat, Canada to Wisconsin-Madison and Greater Harrisburg, USA	15123	Gold Coast, Australia to Saskatoon and Winnipeg, Canada and Chicago, USA		
15178	Rocket City Celebration of 50th Anniversary of Apollo 11 Lunar Landing Mission	15125	Kumamoto, Japan to Vienna, Austria		
15178	Hamilton and Waikato, New Zealand to Malang, Yogyakarta, Jakarta, Indonesia	15125	Noumea, New Caledonia to Quebec Region and Metro Vancouver, Canada		
15178	Medicine Hat, Canada to Wisconsin-Madison and Greater Harrisburg, USA	15125	Lima, Peru to Bavaria Nürnberg-Erlangen, e.V., Germany		
15178	Rocket City Celebration of 50th Anniversary of Apollo 11 Lunar Landing Mission	15131	Sydney, Australia to North Moreton, Australia		
15179	Hamilton and Waikato, New Zealand to Malang, Yogyakarta, Jakarta, Indonesia	19021	Charlotte, USA to Missouri-St. Louis, USA		
15179	Medicine Hat, Canada to Wisconsin-Madison and Greater Harrisburg, USA	19021	Greater Atlanta, USA to Oregon's Mid-Willamette Valley and Lower Columbia, USA		
15183	Rocket City Celebration of 50th Anniversary of Apollo 11 Lunar Landing Mission	19002	Central Montana, USA to Manitoba, Canada		
15184	Hamilton and Waikato, New Zealand to Malang, Yogyakarta, Jakarta, Indonesia	15131	Central Montana, USA to Manitoba, Canada		
15184	Medicine Hat, Canada to Wisconsin-Madison and Greater Harrisburg, USA	15131	Central Montana, USA to Manitoba, Canada		
15184	Rocket City Celebration of 50th Anniversary of Apollo 11 Lunar Landing Mission	15131	Central Montana, USA to Manitoba, Canada		

FFI FIELD REPRESENTATIVES

Field Representatives are experienced Friendship Force volunteer leaders who support FFI, the clubs and members in their regions.

Their responsibilities include training club leaders and Journey Coordinators, communicating with both FFI staff and members, attending conference calls, and assisting with translations. They also help resolve club issues and concerns, aid in new club development, organize regional conferences and leadership meetings, and occasionally assist with domestic Journey planning, regional website maintenance, and financial services!

YOUR CURRENT FIELD REPRESENTATIVES

AUSTRALIA

Coordinator - **Adrian Brown**, FF Adelaide
North - **Dennis McLean**, FF Brisbane
Central - **Kay Graves**, FF Sydney
South/West - **Lynda Polain**, FF Adelaide
National Treasurer - **Andrew Nelson**, FF Global Member
Domestic Journey Coordinator - **Graham Duldig**, FF Bundaberg
Webmaster - **John Stapleton**, FF Murray Bridge

BRAZIL

Brazil National Field Rep - **Celia Accorsi**, FF Sao Jose do Rio Preto

CANADA

Eastern Canada - **Pierrette Benoit**, FF Ottawa
Western Canada - **Joyce Nelson**, FF Calgary

EUROPE

Netherlands & Belgium - **Dany Vandenbroeck-Smeyers**, FF Leuven
Germany - **Cornelia (Conny) Jürgens**, FF Varel
United Kingdom - **Carole Duckett**, FF Bristol

INDONESIA

National Board Council Chair (Central Region & Coordinator) -
Atiek Wijayanti, FF Solo Surakarta
Advisor (Western Region) - **Arifin Mochtar**, FF Jakarta

JAPAN

Coordinator - **Yasuhi Kinugasa**, FF Koriyama
Japan Mentor - **Tsuguyoshi Ishii**, FF Western Tokyo
Mid Japan - **Susumu Fujii**, FF Gifu
Metropolitan Area - **Nobuko Shimada**, FF Tokyo
Western-Japan - **Yoko Mine**, FF Ehime
Northern Japan - **Yoshiko Koizumi**, FF Sapporo

NEW ZEALAND

New Zealand Coordinator & Webmaster - **Debbie Lattey**, FF Kapiti Coast
South Pacific eFlyer - **Colin Ridge**, FF Taupo
Upper North Island - **Gwendolyn Needham**, FF Whangarei
Lower North Island - **Graham Wigley**, FF Wellington
South Island - **Heather Ponder**, FF Christchurch
National Treasurer - **Jo Tinworth**, FF Taupo

TAIWAN

National - **Fenny Gee**, FF Greater Taipei

UNITED STATES

FFI Club and Field Rep Coordinator - **Laurie Ann Scott**, FF Lincoln
Florida - **Marilyn Whelan**, FF Florida Suncoast
Great Lakes - **Jackie Harriman**, FF Northeast Ohio
Northeast and Mid-Atlantic - **David Burns**, FF Central Virginia
Southeast - **Ellen Gragg**, FF Shelby
Southwest - **Karen Vingiello**, FF Baton Rouge
West Coast - **Pat Ghiglieri**, FF Sacramento
West Coast - **Marty McKnew**, FF Sacramento
Midwest - **Dale Moore**, FF Cedar Rapids
Mountain States - **Sue Palmer**, FF Western Colorado
Northern Rockies and Pacific Northwest - **Judi Smith**, FF Lower Columbia

Thank you to all of our past and present Field Representatives who have volunteered countless hours to assist clubs, members, and staff over the years. Without them, our organization would not be where it is today. We look forward to continuing our work together in supporting and helping develop clubs throughout the world.

YOUR CURRENT FFI STAFF

Jeremi Snook

CEO & President

Maggie Frady

Communications Manager

Juan Silva

Member Engagement Specialist

Noriko Kanamoto

RSM - Japan, Asia

Allison Lindsey

Vice President of Member Engagement

Britton Holmes

Regional Support Manager, Open World Programs

Kerstin Hogan

RSM - Sweden, Norway, Netherlands, Switzerland, Belgium, Germany, Austria, Hungary, Romania, Slovakia

Oyuna Sengeeva

RSM - Eastern Europe

Debbie Powell

Vice President of Global Development

Dana Jackson

Finance Department Assistant

Rhonda Anzaldua

Member Engagement Specialist

Tracy Harrell

Vice President of Finance and Human Resources

Hemily Nogueira dos Santos

Planning Manager and RSM - South Pacific

Valerie Malfara

RSM - France, UK, Africa

15186	Mie, Japan to Adelaide, Australia	19054	New Hampshire Seacoast, USA to New Mexico, USA	15370	Schwerin, Germany to Blumenau and Florianopolis, Brazil
15187	Miyagi, Japan to Denver, USA	19026	Napa-Sonoma, USA to Memphis and Knoxville, USA	15352	Southern Sydney, Australia to Hobart, Australia
15188	Osaka, Japan to Olympia, USA	15180	Sherbrooke, Canada to Florianopolis, Blumenau and Tere-Rio, Brazil	15175	Murray Bridge, Australia to Yogyakarta and Denpasar (Bali), Indonesia
15189	Kampala, Uganda and Nairobi, Kenya to Manchester, United Kingdom and Norderstedt, Germany	15181	Metro Vancouver, Canada to Xalapa and Mexico City, Mexico	15191	Christchurch, New Zealand to Casterton and Salisbury and Northern Districts, Australia
15197	Big Canoe-North Georgia, USA to Ottawa, Canada	15194	Karsiyaka Bay, Turkey to Jakarta and Surabaya, Indonesia	15009	Norderstedt, Germany to Kaohsiung, Taiwan
15198	Birmingham, USA to Blue Mountains and Gold Coast, Australia and Wellington, New Zealand	15068	Leicestershire, United Kingdom to Hiroshima and Saitama, Japan	19013	Pikes Peak Region, USA to San Diego County, USA
15199	Central Arizona, USA to Vogtland, Germany and Netherlands East, Netherlands	15107	Global - Discover Iceland	19050	Nashik Riverside to Bogota and Nor Peru
15070	Greater Omaha, USA to Schwerin and Norderstedt, Germany	15130	Central Iowa, USA to Greater Kyiv, Ukraine and Tbilisi, Georgia	19034	Connecticut, USA to Sarasota, USA
15135	Houston, USA to North Bay, Canada	15042	Global to Bangkok, Thailand and Vietnam (P)	15204	Seattle-Tacoma, USA to Recife and Belem, Brazil
15145	Nova Lima, Brazil to Moscow and Rostov-on-Don, Russia	15044	Global - Engaging Cultures in Jordan	15232	County Durham, United Kingdom to Tauranga Western Bay of Plenty, Horowhenua and Otago, New Zealand
15151	Tuxtla-Gutierrez, Mexico to Los Angeles, Oregon's Mid-Willamette Valley and Eastern Washington-Northern Idaho, USA	19027	Dallas to Cedar Rapids-Iowa City and Wisconsin-Madison	15235	Charlotte, USA to Mundo Maya de Tuxtla Gutierrez, Mexico
15162	Aichi, Japan to Cedar Rapids-Iowa City and Wisconsin-Madison, USA	15233	Isle of Wight to National Capital Area and Shelby, NC	15243	Global - Discover Chile with La Serena, Chile
15168	San Diego, USA to Flathead Valley, USA	15234	Baton Rouge, USA to Piracicaba and Ribeirao Preto, Brazil	15244	Global - Hiking in New Zealand with South Taranaki and Taupo, New Zealand
15055	Greater Hamilton and Burlington, Canada to Szekesfehervar, Hungary and Limburg, Belgium	15237	Lincoln, USA to Baku, Azerbaijan and Tbilisi, Georgia	15247	Ottawa, Canada to Christchurch and Manawatu, New Zealand
15208	Melbourne and Hobart, Australia to Niagara and Canadian Capital Region, Canada	15238	Los Angeles, USA to Guadeloupe	15248	Kyoto-Fukuchiyama, Japan to Newcastle, Australia
15304	Metro Vancouver, Canada to Quebec Region, Canada	15241	Oregon's Mid-Willamette Valley, USA to Whangarei and New Plymouth, New Zealand	15251	Seoul, Korea to Bangkok and Chiang Mai, Thailand
15312	Huntsville Area, USA to Sacramento, USA	15242	Wisconsin-Madison, USA to Central Coast and Tweed Valley, Australia	15254	Mexico City, Mexico to Solo-Surakarta and Surabaya, Indonesia
15471	Cairo, Egypt to Rheinhessen, Germany	15245	Campinas to Baku, Azerbaijan and Tbilisi, Georgia	15255	Wellington, New Zealand to Albany and Perth, Australia and Cape of Good Hope, South Africa
15202	Quad Cities to Cottbus and Varel (day-hosting)	15246	Victoria and Vancouver Island, Canada to Aichi and Oita, Japan	15257	Austin and Memphis, USA to West Alajuela, Costa Rica
15239	Greater Milwaukee, USA to Montreal, Canada	15249	Taichung, Taiwan to Koriyama, Japan	15260	Greater Orlando, USA to Western Tokyo and Ehime, Japan
15207	Hidden Treasures in Franconia - A Paradise for Hikers (Bavaria, Germany)	15250	Tottori, Japan to Sochi, Russia	15219	Cottbus, Germany to Turrialba, Costa Rica
15211	Brasilia, Brazil to Las Vegas, USA	15252	Riga, Latvia to Sydney, Australia and Auckland-North Shore, New Zealand	15263	Santa Barbara, USA to Tuxtla-Gutierrez, Mexico
15217	Alajuela, Costa Rica to Biarritz, France and Lübeck, Germany	15261	Richmond, USA to Morocco	15264	Utah, USA to Thames Coromandel, New Zealand and Tamworth, Australia
15224	Tokyo, Japan to Central Israel, Israel	15209	Mount Gambier, Australia to Ota-Gunma, Japan	15265	Western Colorado, USA to Napier and Southland and Marlborough, New Zealand
15226	Saitama, Japan to Noumea, New Caledonia	15213	Northeast Ohio, USA to Cairo, Egypt	19052	Kapiti Coast, New Zealand to Nelson, New Zealand
15456	Belgian Coast, Belgium to Toulouse, France	15215	Lethbridge, Canada to Kern County, USA		
15477	Itanhaem, Brazil to Santo Angelo, Brazil	15222	Nara, Japan to Western North Carolina and Greater Atlanta, USA		
15384	Cheyenne, USA to Derbyshire and Bristol, UK	15225	Xalapa to Adelaide and Southern Sydney and Hamilton and Waikato and Wellington		
19008	OLLI at FSU - Tallahassee to Raleigh	15228	Moscow, Russia to Lima, Peru and Santiago, Chile		
OCTOBER					
15380	Sao Paulo-ABC to Bursa	15417	Explore Myanmar and Laos		
15318	Southwest Florida, USA to Western Michigan, USA	15302	Castles and Gardens in and around Berlin		
19389	Hamburg e.V., Germany to Krems, Austria	15481	Global: Exploring South of Brazil		
19048	Oklahoma to Columbia Cascade	15452	Jewels of Kenya		
15378	Las Vegas, USA to Greater Harrisburg, USA				
15276	Santa Barbara, USA to Connecticut, USA				
14272	Birding in Sacramento				
19017	Open World: Ukraine Public Policy and Governance to Big Canoe, GA				
15282	Sarasota to Reno-Tahoe and San Francisco Bay Area				
19053	All world to Solothurn, Switzerland				
15354	Sunshine Coast, Australia to Mount Barker, Australia				
19024	Wairarapa, New Zealand to Taupo, New Zealand				
19046	Belo Horizonte, Brazil to Cape Town, South Africa				
19042	Columbia Cascade, USA to The Villages and Kansas, USA				
NOVEMBER					
19040	San Antonio, USA to Baton Rouge, USA	19045	Open World: Georgia Higher Education Policy Making to Knoxville, TN		
19023	Adelaide, Australia to Mount Gambier and Casterton and Murray Bridge, Australia				
19044	Open World: Russia Urban Planning to Dayton, OH				
15413	Discover Spain and Portugal II				
15350	Salisbury and Northern Districts, Australia to Gold Coast, Australia				
19051	Pikes Peak Region, USA to Laguna Woods (San Diego County), USA				
15284	Brasov, Romania to Chiang Mai, Thailand				
DECEMBER					
15450	Christmas Markets Along the Rhine				



friendship force
INTERNATIONAL

ANNUAL REPORT



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