



ANNUAL REPORT

2  18

friendship force

INTERNATIONAL

Experience different views. Discover common ground.

## What We Do

Friendship Force is a nonprofit cultural organization focused on promoting understanding, cultural education and citizen diplomacy through homestay Journeys and personal friendships. Through these exciting personal encounters, strangers become friends – and we know that by experiencing different views, you can discover common ground.

Friendship Force International conducts over 300 programs every year, in over 350 communities throughout more than 60 countries. Our programs bring diverse people together into each other's cultures and homes to share one-of-a-kind experiences not available to regular tourists. When you travel or host with the Friendship Force, you get to know real people by sharing real life. Friendships are formed that often last a lifetime.



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# A Letter from the CEO & President



Dear Friendship Force Members,

In 2018, Friendship Force made giant leaps forward in our programs, utilization of technology, and marketing efforts to promote the Friendship Force globally. Friendship Force modeled a fantastic new program involving youth and grandparents, new clubs are taking root globally, and we made phenomenal progress on new tools to recruit members.

Our mission is needed in the world now more than ever, and while Friendship Force may be getting older, we are still in the prime of our purpose. With mobile apps and multilingual interfaces more commonplace in today's market, however, Friendship Force continues to lag behind in the adoption of these critical recruitment tools.

As we work toward the goal of doubling membership and adding numerous new clubs around the world, we will have to face these technology challenges head-on. The adoption of these tools will make a way for more in our generation and future generations to experience the power of international friendship. These next steps will require the innovative thinking of all of us so that we may truly realize the potential of our mission.

Thanks to you and the 15,000 members that make up Friendship Force International, thousands have been impacted by our stories of friendship. Thank you for opening your homes, visiting other people, exploring new cultures, and participating in making the world a more peaceful and understanding place in which to live.

Thank you for a superb 2018!

In friendship, peace, and understanding,  
Jeremi Snook  
CEO & President

## 日本語

親愛なる会員の皆様へ

2018年、フレンドシップフォースはプログラムの充実、テクノロジーの活用、FF活動を世界中に広める広報活動を飛躍的に進めました。若者と祖父母世代が参加する素晴らしい新プログラムモデルを作り、世界中で新クラブが根付きつつあり、会員獲得にも新ツールを作り、著しく進展することが出来ました。

私達のミッションは今まで以上に、世界で必要とされています。FFが歴史を重ねる中、このミッションは今なお、最重要な目標です。現在の社会では、モバイルアプリや多言語使用のインターフェースが当たり前になっていますが、FF活動では、新規会員獲得のツールとして、それらを取り入れることに遅れを取ってしまっています。

既存のクラブの会員数を倍増し、世界中に新クラブを沢山立ち上げる目標に向かって活動していると、これらのツールに、真向からチャレンジせざるを得なくなっています。これらのツールを取り入れていけば、シニア世代や次の世代の人々にも、FFI交流のパワーを経験して頂く方法も可能になります。このような次のステップに進むためには、私たち全員の考えを革新的に変えることが必須です。そうすれば、FFミッションの潜在ポテンシャルを本当に実現する可能性があります。FFIを築き上げてきた皆様：15,000人の会員皆様のおかげで、無数の輝かしい功績を残して来ました。もっと平和な、もっと理解しあえる世界を築くために参加して、自宅の門戸を開き、他国の人々を訪ね、互いの文化を体験理解されて来たことに感謝いたします。

輝かしい2018年に感謝を込めて

友情、平和と相互理解の精神のもとに  
ジェレミ・スヌーク  
最高責任者兼会長

## Español

Queridos miembros de Friendship Force International:

En 2018, Friendship Force International hizo grandes avances en nuestros programas, la utilización de la tecnología y los esfuerzos de marketing para promover la Friendship Force a nivel mundial. Friendship Force modeló un nuevo y fantástico programa que involucra a jóvenes y abuelos, los nuevos clubes se están arraigando a nivel mundial y realizamos un progreso fenomenal en nuevas herramientas para reclutar miembros.

Nuestra misión es necesaria en el mundo ahora más que nunca, y si bien en Friendship Force International pasan los años, todavía estamos en lo mejor de nuestro propósito. Sin embargo, con las aplicaciones móviles y las interfaces multilingües más comunes en el mercado actual, Friendship Force continúa rezagado en la adopción de estas herramientas críticas de reclutamiento. A medida que trabajamos hacia la meta de duplicar la membresía y agregar numerosos clubes nuevos en todo el mundo, tendremos que enfrentar estos desafíos tecnológicos de frente. La adopción de estas herramientas permitirá que más personas de nuestra generación y futuras experimenten el poder de la amistad internacional. Estos próximos pasos requerirán el pensamiento innovador de todos nosotros para que podamos realmente realizar el potencial de nuestra misión.

Gracias a usted y a los 15,000 miembros que conforman Friendship Force International, miles han sido impactados por nuestras historias de amistad. Gracias por abrir sus hogares, visitar a otras personas, explorar nuevas culturas y participar en hacer del mundo un lugar más pacífico y comprensivo para vivir.

¡Gracias por un magnífico 2018!

En amistad, paz y entendimiento,  
Jeremi Snook  
CEO y Presidente

## Français

Cher membres de Friendship Force,

En 2018, Friendship Force International a fait un pas de géant dans sa programmation, dans l'utilisation de la technologie et du marketing pour promouvoir Friendship Force à l'échelle mondiale. Friendship Force a modelé un formidable nouveau programme impliquant les jeunes et les grands-parents, de nouveaux clubs prennent racine dans le monde entier, et nous avons fait des progrès phénoménaux sur de nouveaux outils pour recruter des membres.

Notre mission est plus que jamais nécessaire dans le monde, et même si Friendship Force vieillit, nous sommes encore dans la fleur de l'âge de nos objectifs. Les applications mobiles et les interfaces multilingues étant de plus en plus courantes sur le marché d'aujourd'hui, Friendship Force reste toutefois à la traîne dans l'adoption de ces outils de recrutement essentiels. Alors que nous nous efforçons de doubler le nombre de nos membres et de développer de nombreux nouveaux clubs dans le monde, nous devons faire face à ces défis technologiques. La mise en place de ces outils permettra à notre génération et aux générations futures de connaître le pouvoir de l'amitié internationale. Ces prochaines étapes exigeront une pensée novatrice de notre part à tous, afin que nous puissions vraiment réaliser le potentiel de notre mission.

Grâce à vous et aux 15 000 membres qui composent Friendship Force International, des milliers de personnes ont été touchées par nos histoires d'amitié. Merci d'avoir ouvert vos portes, visité d'autres personnes, exploré de nouvelles cultures et contribué à faire du monde un endroit plus paisible et plus compréhensif, où il fait bon vivre.

Merci pour cette superbe année 2018 !

Dans l'amitié, la paix et la compréhension,  
Jeremi Snook  
Directeur Général & Président

## Русский язык

Уважаемые члены Силы Дружбы!

В 2018 году Френдшип Форс сделал огромный шаг вперед в наших программах, используя новые технологии и маркетинговые решения по продвижению Силы Дружбы во всем мире. «Френдшип Форс» разработал фантастическую программу с участием молодежи, и бабушек и дедушек. Новые клубы открываются во всем мире, и мы добились заметного прогресса в разработке новых инструментов для набора новых членов клуба.

Наша миссия нужна сейчас в мире больше, чем когда-либо, и, хотя Сила Дружбы становится старше, мы все еще находимся в самом расцвете. Однако, поскольку мобильные приложения и интерфейсы стали более распространенным явлением на современном рынке, Френдшип Форс по-прежнему отстает в освоении этих важнейших инструментов. Поскольку мы стремимся удвоить членство и добавить множество новых клубов по всему миру, нам приходится сталкиваться с этими технологическими проблемами. Использование этих инструментов даст возможность большему количеству людей разных возрастов ощутить силу международной дружбы. Все последующие шаги потребуют от всех нас новаторского мышления, чтобы мы могли по-настоящему реализовать потенциал нашей миссии.

Благодаря вам и 15 000 членам, входящим в Международный клуб Силы Дружбы, наши истории о дружбе затронули тысячи людей. Спасибо за то, что вы открыли свои дома, посетили других страны, познакомились с новыми культурами и приняли участие в том, чтобы сделать мир более мирным и понимающим.

Спасибо за замечательный 2018 год!

В дружбе, мире и понимании,  
Джереми СнукГенеральный директор и президент

## Português

Caros membros da Friendship Force,

Em 2018, a Friendship Force deu grandes passos em relação aos nossos programas, a utilização de tecnologia e estratégias de marketing para promover a Friendship Force globalmente. A Friendship Force modelou um novo programa fantástico envolvendo jovens e avós, novos clubes estão se enraizando globalmente e fizemos um progresso fenomenal com novas ferramentas para recrutar membros.

Nossa missão é necessária no mundo agora mais do que nunca. A Friendship Force pode estar envelhecendo, mas continuamos no auge do nosso propósito. No entanto, no que diz respeito a aplicativos móveis e interfaces multilíngues mais comuns no mercado atual, a Friendship Force continua atrasada na adoção dessas ferramentas de grande importância para recrutamento. À medida que trabalhamos em direção ao objetivo de dobrar o quadro associativo e criar inúmeros novos clubes em todo o mundo, teremos que enfrentar de frente esses desafios tecnológicos. A adoção dessas ferramentas permitirá que a nossa geração, bem como gerações futuras experimentem o poder da amizade internacional. Esses próximos passos exigirão o pensamento inovador de todos nós, para que possamos realmente perceber o potencial de nossa missão.

Graças a você e aos 15.000 membros que compõem a Friendship Force International, milhares foram impactados por nossas histórias de amizade. Obrigado por abrir sua casa, visitar outras pessoas, explorar novas culturas e participar, de alguma forma, para tornar o mundo um lugar mais pacífico e compreensivo para se viver.

Meu muito obrigado ao esplêndido 2018 que tivemos!

Em amizade, paz e compreensão  
Jeremi Snook  
CEO & President

## Deutsch

Liebe Friendship Force Mitglieder,

Im Jahr 2018 hat Friendship Force einen riesigen Sprung vorwärts gemacht - bei unseren Programmen, der Nutzung von Technologie und bei Marketingmaßnahmen - um Friendship Force global voran zu bringen. Friendship Force hat ein fantastisches neues Programm entwickelt, das die Jugend und Großeltern einbezieht, weltweit sind neue Clubs dabei sich zu etablieren und wir haben phänomenale Fortschritte mit neuen Tools in der Mitgliederwerbung gemacht.

Unsere Mission ist jetzt mehr denn je in der Welt gefragt, und obwohl Friendship Force älter wird, sind wir noch immer in der Blütezeit unserer Bestimmung. Apps auf dem Handy und multilinguale Bedienoberflächen sind in der heutigen Wirtschaft alltäglich geworden, jedoch hinkt Friendship Force in der Aneignung dieser entscheidenden Werbungsmitel immer noch hinterher. Während wir auf unser Ziel hinarbeiten unsere Mitgliedschaft zu verdoppeln und zahlreiche neue Clubs weltweit hinzuzufügen, müssen wir uns diesen technologischen Herausforderungen stellen. Die Beschaffung dieser Hilfsmittel wird mehr Menschen in unserer und in zukünftigen Generationen den Weg ebnen, die Kraft internationaler Freundschaft zu erleben. Diese nächsten Schritte erfordern innovatives Denken von uns allen, damit wir das Potential unserer Mission wirklich erkennen.

Dank euch und unserer 15.000 Mitglieder, die Friendship Force International ausmachen, haben Tausende unsere Geschichten der Freundschaft selbst erfahren. Vielen Dank dafür, dass ihr euer Zuhause öffnet, andere Leute besucht, neue Kulturen erforscht und die Welt aktiv zu einem friedlicheren und verständnisvolleren Ort macht.

Vielen Dank für ein großartiges Jahr 2018!

In Freundschaft, Frieden und Verständnis,  
Jeremi Snook  
CEO & Präsident

# A Letter From the Board

In 2018, the afterglow of Friendship Force's 40th Anniversary celebrations continued as we were re-energized towards our commitments to our mission of promoting understanding across the barriers that separate people.

As an International Board of Directors, our primary focus is to ensure the stability and sustainability of the organization through its governance, policies, and fiduciary responsibilities. With this in mind, the Board met in March 2018 and finalized the 2019-2021 Strategic Plan. Over this next year, many other initiatives will be rolled out, and I invite you to regularly check the FFI website for updates.

I am thankful for the opportunity to work with the diverse and talented Board members and the amazing staff at Friendship Force. This Annual Report is a testament to their great work.

On behalf of the Board, I extend to each of the Friendship Force clubs, their members, and families around the world all our best wishes. We continue to believe in and support the Friendship Force mission and vision focused on advancing understanding, cultural education, and citizen diplomacy.

In friendship,  
Jo Custead  
2018 Board Chair  
FF Saskatoon, Canada

## 2018 Board of Directors

**Jyotsna (Jo) Custead, Chair**  
Saskatoon, Canada

**Roberta (Bobbie) Mulholland,**  
Vice Chair  
Adelaide, Australia

**Lyn Hargreave, Secretary**  
Kalamazoo, Michigan

**Ramona McGee, Treasurer**  
Sarasota, Florida, USA

**Bob Duncan, Past-Chair**  
Baton Rouge, Louisiana, USA

**Krisztina Balogh**  
Székesfehérvár, Hungary

**Simone Lanzoni**  
Ribeirao Preto, Brazil

**Stuart May**  
Boca Raton, Florida, USA

**Hiroshi Onishi**  
Nara, Japan

**James Permana**  
Houston, Texas, USA

**Therese Vilovar**  
Petit-Bourg, Guadeloupe

**Birgit Wagner**  
Varel, Germany

**Heather Hestley**  
Ex Officio, Corporate Attorney



Jyotsna (Jo) Custead  
Board President

## BY THE NUMBERS

60+



Countries with Friendship Force clubs

4,451



Ambassadors who participated on a Journey in 2018



320

Total Journeys



200

Club-to-Club Journeys



24

Global Journeys



80

Domestic and Inter-European Journeys, and Cruises

A special thanks to each and every

ONE

of you for making Friendship Force what it is today!



friendship force  
INTERNATIONAL



In 2018, there were...

26  
FFI-Open World programs with

22  
host clubs, welcoming

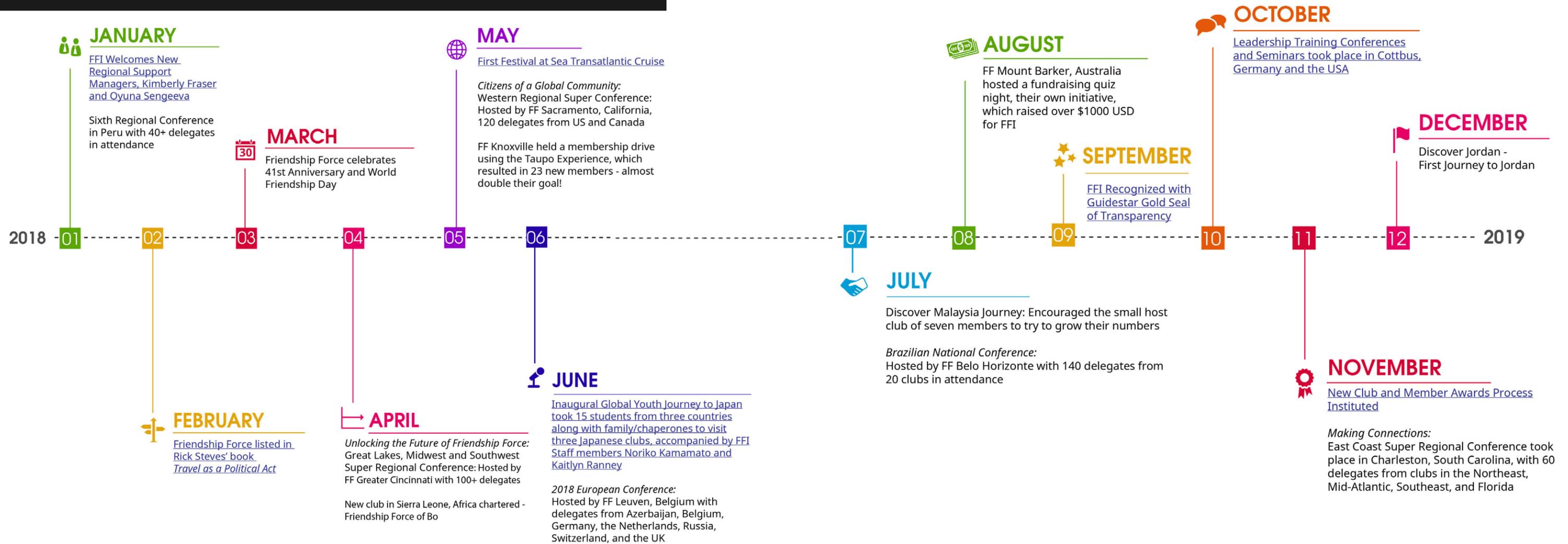
157  
delegates and facilitators from

9  
countries: Armenia, Azerbaijan, Belarus, Estonia, Georgia, Kosovo, Peru, Russia, and Ukraine

# Complete List of Clubs for 2018

<b>Australia</b> New South Wales Blue Mountains Central Coast Kempsey Newcastle Southern Sydney Sydney Tamworth Tweed Valley <b>Queensland</b> Brisbane Bundaberg Cairns Gold Coast North Moreton Sunshine Coast <b>South Australia</b> Adelaide Mount Barker Mount Gambier Murray Bridge Salisbury and Northern Districts <b>Tasmania</b> Hobart <b>Victoria</b> Casterton Melbourne <b>Western Australia</b> Albany Perth	Marília (D) Nova Lima Piracicaba Recife Ribeirão Preto Rio de Janeiro Salvador-Bahia Santo Ângelo São José do Rio Preto São Luís São Paulo São Paulo-ABC Tere-Rio	<b>Canada</b> <b>Alberta</b> Calgary Region Edmonton and Area Lethbridge Medicine Hat <b>British Columbia</b> Metro Vancouver Penticton- Okanagan Victoria and Vancouver Island <b>Manitoba</b> Brandon and Area Manitoba Winnipeg <b>Ontario</b> Canadian Capital Region Greater Hamilton and Burlington Haliburton Highlands Lake Simcoe (D) Niagara North Bay Ottawa Stratford - St. Marys Toronto <b>Québec</b> Montreal Québec Region Sherbrooke <b>Saskatchewan</b> Saskatoon	<b>Chile</b> La Serena Santiago	<b>China</b> Liuzhou (P) Nanjing (P)	<b>Colombia</b> Bogotá	<b>Costa Rica</b> Alajuela San José Turrialba West Alajuela	<b>Egypt</b> Cairo	<b>France</b> Biarritz Bordeaux Toulouse	<b>Georgia</b> Tbilisi	<b>Germany</b> Bavaria Nürnberg-Erlangen e.V. Berlin Cottbus Freiburg Halle-Saale Hamburg e.V. Hannover Kiel Lübeck Metropole Ruhr Munich (D) Norderstedt Rheinessen Schwerin Varel Vogtland	<b>Ghana</b> Accra Cape Coast Legon and Tema Trinity Club of Legon Volta Lake	<b>Greece</b> Athens	<b>Guadeloupe</b> Guadeloupe	<b>Hungary</b> Budapest Pécs Székesfehérvár	<b>India</b> Nashik Riverside	<b>Indonesia</b> Banda Aceh (D) Bandung Banjarmasin Denpasar (Bali) Jakarta Malang Solo-Surakarta Surabaya Yogyakarta	<b>Israel</b> Central Israel	<b>Japan</b> Aichi Ehime Fukuoka Gifu Hiroshima Koriyama Kumamoto Kyoto-Fukuchiyama Mie Miyagi Mt. Fuji Yamanashi Musashino Meguro Nagasaki Nara Niigata Oita Osaka Ota-Gunma Saitama Sapporo Shizuoka Tokyo Tottori Western Tokyo	<b>Kazakhstan</b> Astana (D)	<b>Kenya</b> Kitui Nairobi	<b>Latvia</b> Riga	<b>Liberia</b> Monrovia	<b>Malaysia</b> Kuala Lumpur	<b>Mexico</b> Coatepec Mexico City Mundo Maya de Tuxtla Gutiérrez Tuxtla-Gutiérrez Xalapa	<b>Moldova</b> Chisinau	<b>Mongolia</b> Mongolia	<b>Morocco</b> Azrou (P)	<b>Myanmar</b> Myanmar (P)	<b>Nepal</b> Nepal	<b>Netherlands</b> Netherlands East Noord	<b>New Caledonia</b> Noumea	<b>New Zealand</b> <b>South Island</b> Christchurch Marlborough Nelson Otago Southland <b>Upper North Island</b> Auckland-North Shore Gisborne	Hamilton and Waikato Napier Taupo Tauranga Western Bay of Plenty Thames Coromandel Whangarei <b>Lower North Island</b> Horowhenua Kapiti Coast Manawatu New Plymouth South Taranaki Wairarapa Wanganui Wellington	<b>Norway</b> Bergen	<b>Peru</b> Lima Nor Peru Tarapoto Trujillo	<b>Philippines</b> Baguio (D) Naga (D)	<b>Romania</b> Braşov Bucharest Sibiu	<b>Russia</b> Kirov Oblast Krasnodar (D) Krasnogorsk (D) Korolev Moscow Rostov-on-Don Saratov Sochi St. Petersburg Tula (D) Ulan-Ude Veliky Novgorod	<b>Sierra Leone</b> Bo (D) Freetown	Hamilton and Waikato Napier Taupo Tauranga Western Bay of Plenty Thames Coromandel Whangarei <b>Lower North Island</b> Horowhenua Kapiti Coast Manawatu New Plymouth South Taranaki Wairarapa Wanganui Wellington	<b>Slovakia</b> Bratislava	<b>South Africa</b> Cape of Good Hope Cape Town Mispah	<b>South Korea</b> Seoul	<b>Sri Lanka</b> Ambalangoda	<b>Sweden</b> Helsingborg	<b>Switzerland</b> Solothurn Zurich (D)	<b>Taiwan</b> Greater Taipei Hsinchu Kaohsiung Taichung Taipei	<b>Tajikistan</b> Dushanbe (D)	<b>Tanzania</b> Iringa	<b>Thailand</b> Bangkok Chiang Mai Lamphun Nakhon Ratchasima Phrae	<b>Turkey</b> Bursa Cankaya Greater Izmir Güzelbahçe Karşıyaka Bay Seferihisar Urla of Greater Izmir	<b>Uganda</b> Kampala	<b>Ukraine</b> Greater Kyiv	<b>United Kingdom</b> Bristol Cleveland County Cornwall County Durham Derbyshire Isle of Wight Leicestershire Manchester	<b>United States</b> <b>Alabama</b> Birmingham Huntsville Area <b>Alaska</b> Ketchikan (D) <b>Arizona</b> Central Arizona Tucson-Southern Arizona <b>California</b> Kern County Los Angeles Napa-Sonoma Sacramento San Diego County San Francisco Bay Area Santa Barbara <b>Colorado</b> Denver Northern Colorado Pikes Peak Region Western Colorado <b>Connecticut</b> Connecticut <b>D.C.</b> National Capital Area <b>Florida</b> Boca Raton (D) East Central Florida Florida Suncoast Greater Orlando OLLI at FSU - Tallahassee Sarasota Southwest Florida The Villages <b>Georgia</b> Big Canoe - North Georgia	Greater Atlanta Lake Hartwell - GA <b>Hawaii</b> Honolulu Kauai <b>Illinois</b> Chicago Northern Illinois <b>Iowa</b> Cedar Rapids-Iowa City Central Iowa Greater Des Moines Quad Cities <b>Kansas</b> Kansas <b>Kentucky</b> Louisville Western Kentucky <b>Louisiana</b> Baton Rouge <b>Massachusetts</b> Greater Boston (D) <b>Michigan</b> Greater Detroit Greater Lansing Western Michigan <b>Minnesota</b> Minnesota-Twin Cities <b>Missouri</b> Missouri-St. Louis <b>Montana</b> Central Montana Flathead Valley Missoula - Western Montana <b>Nebraska</b> Greater Omaha Lincoln <b>Nevada</b> Las Vegas Reno-Tahoe <b>New Hampshire</b> New Hampshire Seacoast <b>New Jersey</b> Southern New Jersey <b>New Mexico</b> New Mexico <b>New York</b> Long Island <b>North Carolina</b> Central North Carolina	Charlotte Colonial Carolina Morganton Raleigh Shelby Western North Carolina <b>Ohio</b> Dayton Greater Cincinnati Northeast Ohio <b>Oklahoma</b> Oklahoma <b>Oregon</b> Oregon's Mid-Willamette Valley Southern Oregon <b>Pennsylvania</b> Greater Harrisburg <b>South Carolina</b> Florence <b>Tennessee</b> Knoxville Memphis <b>Texas</b> Austin Dallas Fort Worth Georgetown Houston San Antonio <b>Utah</b> Utah <b>Virginia</b> Central Virginia Richmond <b>Washington</b> Columbia Cascade Eastern Washington - Northern Idaho Greater Olympia Lower Columbia Seattle-Tacoma Whidbey Island <b>West Virginia</b> Charleston West Virginia <b>Wisconsin</b> Greater Milwaukee Wisconsin-Madison <b>Wyoming</b> Cheyenne	<b>Key</b> (D) = Club in Development  (P) = FFI Partnership
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# 2018 Key Outcomes and Achievements



Clubs continue to share strategies and experiences at super regional and national conferences that took place in the world conference "off-year"



U.S. clubs hosted an unprecedented 26 Open World Leadership Program delegations - a big thank you to our host clubs!



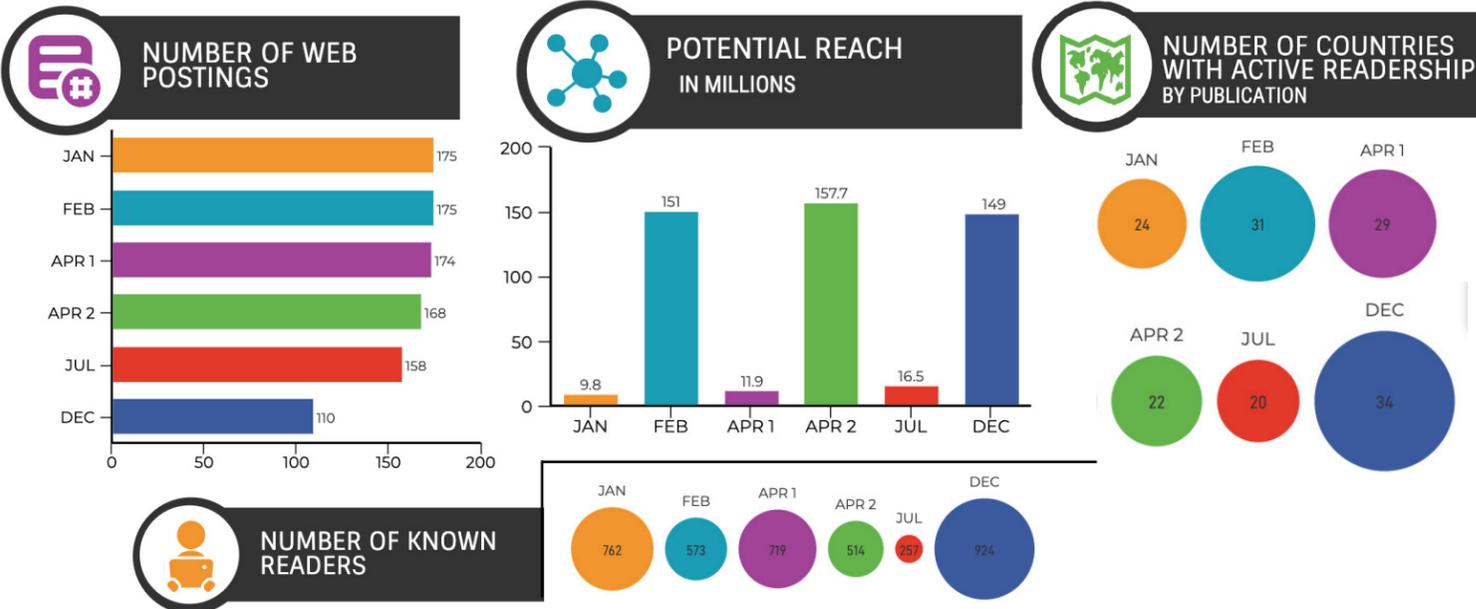
11 free webinars held on *Marketing FFI Through the News Media to Grow Membership* with 424 total attendees/viewers



4 English Language Learning Journeys  
 - Nara, Japan to Perth and Mount Barker, AUS  
 - Aichi, Japan to Dayton and Western Kentucky, USA  
 - Saitama, Japan to Kapiti Coast and Wanganui, NZ  
 - Japan to North Moreton and Sunshine Coast, AUS  
 PLUS: English Teachers to Myanmar

# Expanding the Force

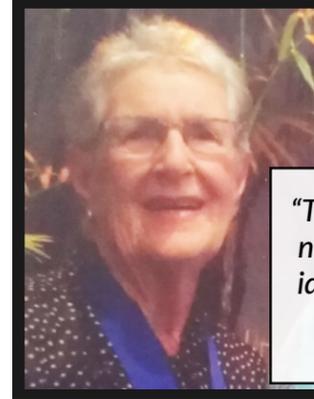
## 2018 FFI PUBLIC RELATIONS STATISTICS



Note: Known readers are calculated by Globe Newswire's ability to identify the URL of the reader and the country in which the URL resides. GNW reports there may be thousands more readers clicking on the release that GNW cannot identify. GNW automatically posts our releases on numerous websites worldwide.

# 2018 Wayne Smith Medal Recipients

The Wayne Smith Medal, a tribute to the memory of Friendship Force founder, Wayne Smith, recognizes those who have shown exceptional leadership in advancing the Friendship Force mission in their communities.



**Marj Stanton**  
FF Bundaberg, Australia

"Through her loving, caring nature she epitomises the ideals, goals, and vision of Friendship Force."  
- Don McKewen



**Donna Baldwin-Haut**  
FF Greater Milwaukee, Wisconsin, USA

"Donna is dedicated to promoting world peace through advancing the organization's values of mutual respect, cultural diversity, and humanitarian service."  
- Sara Harmelink

## 2018 Club Anniversaries

<p><b>5 Years</b></p> <ul style="list-style-type: none"> <li>São Luis, Brazil</li> <li>Victoria and Vancouver Island, Canada</li> <li>Greater Taipei, Taiwan</li> <li>OLLI at FSU - Tallahassee, USA</li> </ul>	<p><b>10 Years</b></p> <ul style="list-style-type: none"> <li>Morocco</li> </ul>	<p><b>15 Years</b></p> <ul style="list-style-type: none"> <li>Belgian Coast, Belgium</li> <li>Brussels, Belgium</li> <li>Fortaleza, Brazil</li> <li>North Bay, Canada</li> <li>Nor Peru, Peru</li> <li>Iringa, Tanzania</li> </ul>	<p><b>20 Years</b></p> <ul style="list-style-type: none"> <li>Penticton-Okanagan, Canada</li> <li>Turrialba, Costa Rica</li> <li>Leicestershire, United Kingdom</li> </ul>
<p><b>25 Years</b></p> <ul style="list-style-type: none"> <li>Piracicaba, Brazil</li> <li>Lethbridge, Canada</li> <li>Alajuela, Costa Rica</li> <li>Yogyakarta, Indonesia</li> <li>Trujillo, Peru</li> <li>Lake Hartwell, USA</li> </ul>			

## New Clubs Chartered in 2018



- Bo, Sierra Leone
- Ketchikan, USA
- Kuala Lumpur, Malaysia

## 2018 European Conference



The European Conference took place in Leuven, Belgium from June 7 - 10, 2018. Conference participants (from clubs in Azerbaijan, Belgium, Germany, the Netherlands, Russia, Switzerland and the UK) discussed and brainstormed bold ideas for the future with CEO & President Jeremi Snook. Many new bonds were formed in the workshops and during the social activities. Thank you, FF Leuven, for hosting this wonderful conference!



## Art and Train Journey Lays Tracks for Club's Success



The Global Art and Train Journey in Switzerland took place Oct. 19 - 26, 2018. For the first time, a developing club (Zurich) hosted and helped organize a global Journey together with an existing club (Solothurn).

Zurich is still in development and thoroughly enjoyed having guests from all over the world!

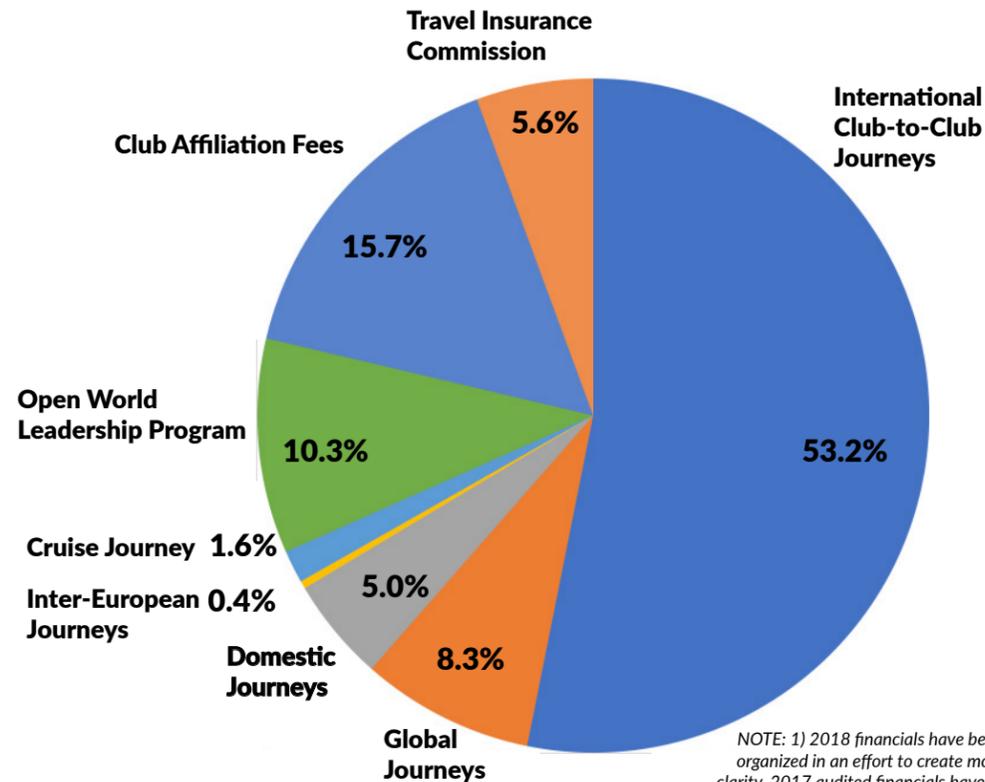
<p><b>30 Years</b></p> <ul style="list-style-type: none"> <li>Sunshine Coast, AUS</li> <li>Tamworth, AUS</li> <li>Rio de Janeiro, Brazil</li> <li>Rheinhessen, Germany</li> <li>Aichi, Japan</li> <li>Western Tokyo, Japan</li> <li>Horowhenua, NZ</li> <li>Tauranga Western Bay of Plenty, NZ</li> <li>Greater Milwaukee, USA</li> <li>Reno-Tahoe, USA</li> <li>Sarasota, USA</li> </ul>	<ul style="list-style-type: none"> <li>Adelaide, AUS</li> <li>Mount Gambier, AUS</li> <li>São Paulo, Brazil</li> <li>Santiago, Chile</li> <li>Norderstedt, Germany</li> <li>Gifu, Japan</li> <li>Christchurch, NZ</li> </ul>	<ul style="list-style-type: none"> <li>New Plymouth, NZ</li> <li>Wairarapa, NZ</li> <li>Helsingborg, Sweden</li> <li>Bristol, UK</li> <li>Austin, USA</li> <li>Baton Rouge, USA</li> <li>Birmingham, USA</li> <li>Central Iowa, USA</li> </ul>	<ul style="list-style-type: none"> <li>Eastern Washington-Northern Idaho, USA</li> <li>New Hampshire Seacoast, USA</li> <li>Olympia, USA</li> <li>San Diego County, USA</li> <li>San Francisco Bay Area, USA</li> <li>Seattle-Tacoma, USA</li> </ul>	<p><b>35 Years</b></p>	<p><b>40 Years</b></p> <ul style="list-style-type: none"> <li>Charleston-West Virginia, USA</li> <li>Connecticut, USA</li> <li>Dayton, USA</li> <li>Greater Omaha, USA</li> <li>Las Vegas, USA</li> <li>Missouri-St. Louis, USA</li> <li>National Capital Area, USA</li> <li>New Mexico, USA</li> <li>Southern New Jersey, USA</li> </ul>
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# 2018 Financial Report/Highlights

Friendship Force International relies on fees generated through various types of Journeys to sustain the work of its mission. With the support of a small staff, many of whom are strategically located around the world, and your participation in Journeys, we work together toward realizing a world of peace created through simple acts of friendship. While the basic operations of Friendship Force are covered through fees, steps toward modernizing our program infrastructure and enhancing our programs only happen through the generosity of our donors and the tens of thousands of volunteer hours that go into developing and fulfilling Journeys and governing clubs each year. *Thank you!*

FINANCIAL INFORMATION	
<b>Fiscal Year 2018 (1/1/2018 - 12/31/2018)</b>	
<b>Net Assets:</b>	<b>\$272,662</b>
<b>Operating Revenues &amp; Gains</b>	
Journey Participation Fees	\$791,238
Membership Fees	\$181,752
Annual Fund Contributions	\$42,454
Grants	\$119,457
Investment Income & Other*	\$48,646
<b>Total</b>	<b>\$1,183,547</b>
<b>Contributions</b>	
Annual Fund	\$24,125
Scholarships	\$11,079
New Club Development	\$431
40th Anniversary Campaign	\$21,431
<b>Total</b>	<b>\$57,066</b>
<b>Operating Expenses</b>	
Program Services	\$888,347
Supporting Services	\$343,178
<b>Total</b>	<b>\$1,231,525</b>

\* website, database and travel insurance



NOTE: 1) 2018 financials have been organized in an effort to create more clarity, 2017 audited financials have been restated for easier comparability.

NOTE: 2) GAAP (Generally Accepted Accounting Principles) now requires Friendship Force International to expense accrued liabilities, previously unstated, that impacted 2018 expenses.

The complete audited financial statements for Friendship Force International for the 2018 fiscal year and for previous years may be obtained online at [friendshipforce.org/who-we-are/governance](http://friendshipforce.org/who-we-are/governance) or by contacting +1 404-522-9490 or Friendship Force International, 400 West Peachtree Street NW, Suite 4-980, Atlanta, GA, 30308, USA

## INDIVIDUAL DONORS

- |                   |                     |                    |                    |                   |
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| Gena Cameron      | Kathleen Hart       | William Kowalik    | Yoko Mine          | Kaitlyn Ranney    |
| Katie Campbell    | Gerhard Hase        | Keith Herbig       | Larry Kurtz        | Kyle Ranney       |
| Warren Chambers   | Barbara Fickes      |                    |                    | Fernando Romero   |
| Rita Cheek        |                     |                    |                    |                   |
| John Christensen  |                     |                    |                    |                   |

226 Donors | 294 Donations | 8 Recurring Donors

# “Why I Give to Friendship Force”



**My gift to Friendship Force is a gift to ME because WE ARE Friendship Force!**

“My gift helps to enrich my life and the lives of others, helping to sustain and to grow the organization. I have made lifelong friends through Friendship Force, dating back to 1992, and had many opportunities to experience and host new friends, learning about their county and about their lives. The Friendship Force Journey extends beyond the parameters of a tour.”

- Ramona McGee, FF Sarasota, USA  
Former Treasurer of the FF Board of Directors

## Friendship Force can make a difference.

“I give to Friendship Force because I believe this organization can make a difference in the world, and I want to be a part of moving us forward.”

- Atik Wijayanti, FF Solo-Surakarta, Indonesia



## The Wayne Smith Legacy Circle

is the planned giving fund established in honor of the organization's founder, Dr. Wayne Smith. Planned giving involves integrating a donor's charitable gift into his or her overall financial, tax, and estate planning objectives.



## The Friendship Force Annual Fund

is the general fund of Friendship Force International. Donations received go to support our current network through designated programs and initiatives. It also provides a way to give to FFI on an on-going basis - once a year, once a quarter, or once a month.

## CLUB DONATIONS

- |   |  |
|---|--|
| Friendship Force of Baton Rouge             | Friendship Force of Mount Barker                   |
| Friendship Force of Big Canoe-North Georgia | Friendship Force of Nara                           |
| Friendship Force of Bundaberg               | Friendship Force of New Hampshire Seacoast         |
| Friendship Force of Cedar Rapids-Iowa City  | Friendship Force of Niagara                        |
| Friendship Force of Central North Carolina  | Friendship Force of Northern Illinois              |
| Friendship Force of Dallas                  | Friendship Force of Oklahoma                       |
| Friendship Force of Edmonton and Area       | Friendship Force of Oregon's Mid-Willamette Valley |
| Friendship Force of Ehome                   | Friendship Force of Raleigh                        |
| Friendship Force of Georgetown              | Friendship Force of Saitama                        |
| Friendship Force of Greater Denver          | Friendship Force of Sapporo                        |
| Friendship Force of Greater Milwaukee       | Friendship Force of Saskatoon                      |
| Friendship Force of Greater Taipei          | Friendship Force of Seoul                          |
| Friendship Force of Haliburton Highlands    | Friendship Force of Solothurn                      |
| Friendship Force of Koriyama                | Friendship Force of Tucson-Southern Arizona        |
| Friendship Force of Leicestershire          | Friendship Force of Western Colorado               |
| Friendship Force of Long Island             | Friendship Force of Western Michigan               |
| Friendship Force of Los Angeles             | Friendship Force of Western North Carolina         |
| Friendship Force of Louisville              | Friendship Force of Wisconsin-Madison              |
| Friendship Force of Minnesota-Twin Cities   |  |

Thank you for your support to build bridges of understanding around the world!

# Complete List of 2018 Journeys

## JANUARY

14004 Minnesota-Twin Cities, USA to West Alajuela, Costa Rica  
 14002 Greater Milwaukee, USA to Mexico City and Tuxtla Gutierrez, Mexico  
 14001 Karsiyaka Bay, Turkey to Nashik Riverside, India  
 14019 Sarasota, USA to Xalapa and Mundo Maya, Mexico

## FEBRUARY

14293 Flathead Valley, USA to San Diego County, USA  
 14010 San Francisco Bay Area, USA to Nairobi, Kenya  
 14321 Western Michigan, USA to Southwest Florida, USA  
 14015 Lincoln, USA to Lamphun, Thailand  
 14382 OPEN WORLD-Natural Parks/Nature Preserves from Russia to Reno-Tahoe, USA  
 14332 Sherbrooke, Canada to Guadeloupe  
 14383 OPEN WORLD-Local legislators from Ukraine to Lincoln, USA  
 14390 OPEN WORLD-Local legislators from Ukraine to Cheyenne, USA  
 14391 OPEN WORLD-Local legislators from Ukraine to Denver, USA  
 14342 Jakarta, Indonesia to Wisconsin-Madison, USA  
 13321 Gifu, Japan to Nakhon Ratchasima, Thailand  
 14017 Canadian Capital Region, Canada to Turrialba, Costa Rica  
 14045 Metro Vancouver, Canada to Southland, Otago (stopover), New Zealand and Noumea, New Caledonia  
 14024 Greater Izmir, Turkey to Cape of Good Hope, South Africa  
 14345 English Teachers to Myanmar  
 14018 Central Montana, USA to South Taranaki and Marlborough, New Zealand  
 14014 Hannover, Germany to Kaohsiung, Taiwan

## MARCH

14314 Brisbane, Australia to Kempsey, Australia  
 14020 National Capital Area, USA to Christchurch and Taupo, New Zealand  
 14038 Central Arizona, USA to Thames Coromandel, Wairarapa and Marlborough, New Zealand  
 14036 Leicestershire, UK to Newcastle and Perth, Australia  
 14304 Ranch and Rodeo Friendship Festival  
 14007 Ottawa, Canada to Cape Town, South Africa  
 14053 Dallas, USA to Gold Coast and Sydney, Australia  
 14065 Newcastle, Australia to Wellington and Wanganui, New Zealand  
 14277 Florianopolis, Brazil to Sarasota and Houston, USA  
 14330 Family Journey from Ottawa to Guadeloupe

14031 Manitoba, Canada to Hamilton & Waikato and Tauranga Western Bay of Plenty, New Zealand  
 14375 Raleigh, USA to OLLI-FSU, USA  
 14011 Central Israel, Israel to Alajuela, Costa Rica  
 14033 Southern Oregon, USA to San José, Costa Rica  
 14040 Reno-Tahoe, USA to San Antonio and Austin, USA  
 14394 Oklahoma, USA to Baton Rouge, USA  
 14005 Belgian Coast, Belgium to Azrou, Morocco  
 14025 Dayton, USA to Cairo, Egypt  
 14361 Hiroshima, Japan to Tucson-Southern Arizona, USA

14384 OPEN WORLD-Community Relations with Law Enforcement from Ukraine to Memphis, USA  
 14247 Sandhills Cranes hosted by Lincoln, USA  
 14413 Wanganui, New Zealand to Manawatu, New Zealand  
 14338 Sunshine Coast, Australia to Melbourne, Australia  
 14063 Southern Sydney, Australia to Tottori and Nagasaki, Japan  
 14289 Casterton, Australia to Hiroshima (Stopover), Shizuoka and Saitama, Japan  
 14030 Central Coast, Australia to Osaka and Kumamoto, Japan  
 14095 Noumea, New Caledonia to Aichi and Koriyama, Japan  
 14023 Cornwall, UK to Nara and Ehime, Japan

## APRIL

14127 Veliky Novgorod, Russia to Tbilisi, Georgia  
 14348 Berlin, Germany to Tere-Rio and Sao Jose do Rio Preto Brazil  
 14070 County Durham, UK to Greater Atlanta and Birmingham USA  
 14292 Seattle-Tacoma, USA to Huntsville Area, USA  
 14098 Belo Horizonte, Brazil to Gifu and Miyagi, Japan  
 14380 Central North Carolina, USA to Oklahoma, USA  
 14042 Oregon's Mid-Willamette Valley, USA to Nor Peru, Peru  
 14276 Southwest Florida, USA to Nova Lima and Sao Paulo, Brazil  
 14048 Mexico City, Mexico to Bristol, UK and Bratislava, Slovakia  
 14306 Columbia Cascade, USA to Shelby, USA  
 14084 Mount Barker, Australia to Taichung and Taipei and Kaohsiung, Taiwan  
 14088 Los Angeles and Honolulu, USA to Vietnam  
 14319 Dayton Pre-Regional Conference Hosting  
 14058 Adelaide, Australia to Isle of Wight UK and Bavaria Nürnberg-Erlangen, Germany  
 14398 Greater Harrisburg, USA to Central Virginia, USA  
 14064 Tweed Valley, Australia to Schwerin and Brussels  
 14311 Time Travel, Wonders of World History and Culture in Tbilisi, Georgia  
 14317 Salisbury and Northern Districts, Australia to Tamworth, Australia  
 14061 Brisbane, Australia to New Plymouth and Tauranga Western Bay of Plenty and Hamilton and Waikato, New Zealand  
 14401 OPEN WORLD-Rumsfeld Program - Economic Development to Western North Carolina, USA

14402 OPEN WORLD-ROL-Estonian judges to Utah, USA  
 14408 Birmingham, USA to Richmond, USA  
 14300 Festival at Sea Cruise  
 14013 Sydney, Australia to Vietnam and Malang, Indonesia and Liuzhou, China  
 14087 Western North Carolina to New Mexico and Kansas  
 14365 Western Regional Meeting Hosting in Las Vegas, USA  
 14366 Western Regional Meeting Hosting in Reno-Tahoe, USA

## MAY

14068 Kaohsiung, Taiwan to Murray Bridge and Albany and Perth and Mount Barker (Stopover), Australia  
 14029 Florida Suncoast and The Villages, USA to Fortaleza and Florianopolis, Brazil  
 14079 Kempsey, Australia to Tarapoto, Peru and Brasília and Recife, Brazil  
 14440 Tauranga Western Bay of Plenty, New Zealand to Auckland-North Shore, New Zealand  
 14359 Western Regional Super Conference (USA)  
 14296 Montreal, Canada to Baku, Azerbaijan  
 14385 OPEN WORLD-Preventing and Combating Corruption of Public Funds from Kosovo to Des Moines, USA  
 14367 Western Regional Meeting Hosting in Sacramento, USA  
 14369 Western Regional Meeting Hosting in San Francisco Bay Area, USA  
 14147 Stratford - St. Marys, Canada to Kyoto-Fukuchiyama, Tokyo, and Nara (Stopover), Japan  
 14368 Western Regional Meeting Hosting in San Diego, USA  
 14395 Wellington, New Zealand to Marlborough, New Zealand  
 14085 Oita, Japan to Ottawa and Niagara, Canada  
 14076 Central Virginia, USA to Ota-Gunma and Mie, Japan  
 14174 Bordeaux, France to Lübeck and Hamburg, Germany  
 14403 OPEN WORLD-Citizen Engagement in Legal Reform from Ukraine to Greater Atlanta, USA  
 14435 Taupo and Wairarapa, New Zealand to Napier, New Zealand  
 14344 Toulouse, France to Belgian Coast, Belgium  
 14346 Albany, Australia to Adelaide, Australia  
 14110 Cankaya to Sapporo, Western Tokyo, Japan and Seoul, South Korea  
 14242 Local Architecture hosted by Dallas  
 14411 Northern Illinois, USA to Riga, Latvia  
 14143 Ehime, Japan to Lima, Peru  
 14082 Brandon and Area, Canada to Lower Columbia, USA  
 14236 Toronto, Canada to St. Petersburg and Korolev, Russia  
 14044 Southern New Jersey, USA to Campinas and Belo Horizonte, Brazil  
 14313 Albany, Australia to Mount Gambier, Australia  
 14389 Richmond, USA to National Capital Area, USA  
 14415 Rheinhessen, Germany to Székesfehérvár, Hungary

14046 North Moreton, Australia to Bergen, Norway and Cleveland County, UK  
 14081 Kansas, USA to Fukuoka and Mt. Fuji (Stopover), Yamanashi and Taipei, Taiwan  
 14275 Quilting Mountain Style, Western North Carolina, USA  
 14355 Edmonton, Canada to Eastern Washington-Northern Idaho, USA  
 14377 Sacramento, USA to Big Canoe-North Georgia and Huntsville, USA  
 14354 Isle of Wight, UK to Solothurn, Switzerland  
 14027 San Diego County, USA to Moscow, Russia  
 14106 Charlotte, USA to Hannover, Germany  
 14250 Art, Culture and Gastronomy - Salvador and São Paulo, Brazil  
 14121 Christchurch, New Zealand to Biarritz, France and Isle of Wight, UK  
 14078 Greater Hamilton & Burlington, Canada to Long Island and New Hampshire Seacoast, USA  
 14107 Bavaria Nürnberg-Erlangen e.V. to Penticton-Okanagan, Canada and Shelby, USA

## JUNE

14316 Melbourne, Australia to Gold Coast, Australia  
 14112 Niagara to Northern Illinois and Wisconsin-Madison, USA  
 14393 Baton Rouge, USA to Bogotá, Colombia  
 14131 Utah, USA to Schwerin, Germany, Stopover to Norderstedt, Germany  
 14349 Central North Carolina, USA to Oregon's Mid-Willamette Valley, USA  
 14308 English Language Learning Journey: Nara, Japan to Perth and Mount Barker, Australia  
 14104 Louisville, USA to Noord, Netherlands  
 14428 European Conference hosted by Leuven, Belgium  
 14333 Global Youth Journey to Japan  
 14083 Rio de Janeiro, Brazil to Montreal and Stratford - St. Marys, Canada  
 14115 New Plymouth, New Zealand to Varel, Germany and Helsingborg, Sweden  
 14331 Family Journey from Guadeloupe to Ottawa, Canada  
 14094 Greater Taipei, Taiwan to Cairns and Newcastle, Australia  
 14108 Sunshine Coast, Australia to Quebec and North Bay, Canada  
 14028 Saitama, Japan to Toronto, Canada and Greater Cincinnati, USA  
 14103 Greater Orlando, USA to Brasov, Romania  
 14328 Greater Des Moines, USA to Central Virginia, USA  
 14360 Cornwall, UK to Bordeaux, France  
 14055 Denver, USA to Lübeck, Germany and Limburg, Belgium  
 14388 New Mexico, USA to Cedar Rapids-Iowa City, USA  
 14000 Solothurn, Switzerland to Tbilisi, Georgia  
 14090 San Antonio, USA to Sacramento and Napa-Sonoma, USA  
 14373 Baton Rouge, USA to Western Michigan, USA  
 14102 Ottawa, Canada to Pecs, Hungary  
 14341 Southern Sydney, Australia to Brisbane, Australia  
 14105 Bristol, UK and Cheyenne, USA to Calgary Region and Medicine Hat, Canada  
 14155 OLLI at FSU - Tallahassee, USA to Haliburton Highlands, Canada

14091 Biarritz, France to Metro Vancouver and Victoria & Vancouver Island, Canada (Stopover)  
 14097 All Africa to Cottbus, Germany  
 14362 Mundo Maya de Tuxtla Gutierrez to Greater Izmir, Turkey and Limburg, Belgium  
 14248 Discover Malaysia  
 14009 Mie, Japan to Riga, Latvia

## JULY

14132 Leuven, Belgium to Ulaanbaatar, Mongolia and Ulan-Ude, Russia  
 14101 Long Island, USA to Flathead Valley, USA  
 14441 Cedar Rapids-Iowa City, USA to Chicago, USA  
 14318 Bundaberg, Australia to Tweed Valley, Australia  
 14386 OPEN WORLD-Members of Parliament from Peru to Austin, USA  
 14120 Seattle-Tacoma, USA to County Durham, UK  
 14423 San Antonio, USA to Pikes Peak Region, USA  
 14412 Florida Suncoast, USA to Greater Milwaukee, USA  
 14424 Edmonton and Area, Canada to Saskatoon, Canada  
 14257 Western Washington Outdoor Activities  
 14130 Las Vegas, USA to Yogyakarta, Surabaya and Jakarta (Stopover), Indonesia  
 14133 Murray Bridge, Australia to Coatepec, Mexico and San Jose, Costa Rica  
 14397 English Language Learning Journey: Aichi, Japan to Dayton and Western Kentucky, USA  
 14339 Central Coast, Australia to Sunshine Coast, Australia

## AUGUST

14109 Nashik Riverside, India to Southern Sydney and North Moreton, Australia  
 14074 Journey to Moscow (Stopover) and St. Petersburg, Russia  
 14444 All USA to Sherbrooke, Canada  
 14312 Mount Gambier, Australia to Bundaberg, Australia  
 14122 Gisborne, New Zealand to Kauai and San Diego County, USA  
 14426 Mount Barker, Australia to Casterton, Australia  
 14093 Taupo, New Zealand to Perth and Adelaide, Australia  
 14288 Honolulu, USA to Saskatoon and Montreal, Canada  
 14135 Nor Peru, Peru to Solo-Surakarta, Indonesia  
 14371 Hamburg, Germany to Helsingborg, Sweden  
 14430 All Canada to Montreal, Canada  
 14417 Western Michigan, USA to Medicine Hat, Canada  
 14352 Dallas, USA to Reno-Tahoe, USA  
 14363 Varel, Germany to Leuven, Belgium  
 14425 Fort Worth, USA to Central Iowa, USA  
 14410 Charlotte, USA to Quad Cities, USA  
 14378 Shizuoka, Japan to Kirov Oblast, Russia  
 14309 English Language Learning Journey: Saitama, Japan to Kapiti Coast and Wanganui, New Zealand  
 14144 Auckland-North Shore, New Zealand to Mount Barker and Central Coast, Australia  
 14137 Pikes Peak Region, USA to Bundaberg and Tamworth, Australia  
 14141 Miyagi, Japan to Greater Manchester, UK  
 14168 Riga, Latvia to Solothurn, Switzerland

14409 Birmingham, USA to Cheyenne and Western Colorado, USA  
 14445 Oklahoma, USA to Northern Illinois, USA  
 14092 Albany, Australia to Itanhaem and Belem, Brazil  
 14139 West Alajuela, Costa Rica to Salvador-Bahia, Brazil  
 14170 Taipei, Taiwan to Moscow, Russia  
 14138 Newcastle, Australia to Curitiba and Nova Lima, Brazil  
 14302 Austin, USA to Greater Olympia and Lower Columbia, USA  
 14154 Wellington, New Zealand to Derbyshire, UK and Bergen, Norway  
 14200 Greater Cincinnati, USA to Leicestershire, UK and Norderstedt, Germany  
 14164 Western Tokyo, Japan to Hannover, Germany  
 14145 Perth, Australia to Krems, Austria and Rheinhessen, Germany  
 14126 Tuxtla-Gutierrez to Sibiu, Romania and Karsiyaka Bay, Turkey

## SEPTEMBER

14047 Varel and Halle-Saale, Germany to Chisinau, Moldova  
 14463 Napier, New Zealand to South Taranaki, New Zealand  
 14073 Florida Suncoast, USA to Korolev and Veliky Novgorod, Russia  
 14340 Murray Bridge, Australia to Southern Sydney, Australia  
 14165 Schwerin, Germany to Rostov-on-Don, Russia  
 14297 English Language Learning Journey: Hiroshima, Japan to North Moreton and Sunshine Coast, Australia  
 14157 Sacramento, USA to Leuven, Belgium and Kiel, Germany  
 14043 Aichi, Japan to Coatepec, Mexico  
 14149 Alajuela, Costa Rica to Brandon and Area, Canada and Greater Milwaukee, USA  
 14414 Missouri-St. Louis, USA to Northern Colorado, USA  
 14459 Toronto, Canada to Stratford - St. Marys, Canada  
 14244 Ontario Outdoor Adventure  
 14129 Blumenau, Brazil to Oregon's Mid-Willamette Valley and Los Angeles, USA  
 14183 São José do Rio Preto, Brazil to Edmonton and Winnipeg, Canada  
 14281 Kansas, USA to Columbia Cascade, USA  
 14179 The Villages, USA to Brisbane, Blue Mountains, Australia and Whangarei, New Zealand  
 14161 Fortaleza, Brazil to Hamburg, Germany  
 14280 Seoul, South Korea to Cankaya and Seferhisar, Turkey  
 14100 Salvador-Bahia, Brazil to Bordeaux, France  
 14404 OPEN WORLD-Health Care Practitioner Innovation, including Telemedicine from Ukraine to Dayton, USA  
 14446 OPEN WORLD-Urban/Environmental Planning, Clean Air from Georgia to Wisconsin-Madison  
 14420 Open World-Health Care Management from Ukraine to Minnesota Twin Cities, USA  
 15071 Huntsville Area, USA to Seattle-Tacoma, USA  
 14335 Tere-Rio, Brazil to Richmond, Virginia  
 14223 Medicine Hat, Canada to San Francisco and Southern Oregon, USA  
 14460 Stratford - St. Marys, Canada to Toronto, Canada  
 14224 Bangkok, Thailand to Central Coast, Australia



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INTERNATIONAL